



MEDIUM-TERM EXPENDITURE FRAMEWORK (MTEF) FOR 2026-2029

PROGRAMME BASED
BUDGET ESTIMATES FOR 2026

NATIONAL DEVELOPMENT PLANNING
COMMISSION



NATIONAL DEVELOPMENT PLANNING COMMISSION



The NDPC MTEF PBB for 2026 is also available on the internet at: www.mofep.gov.gh

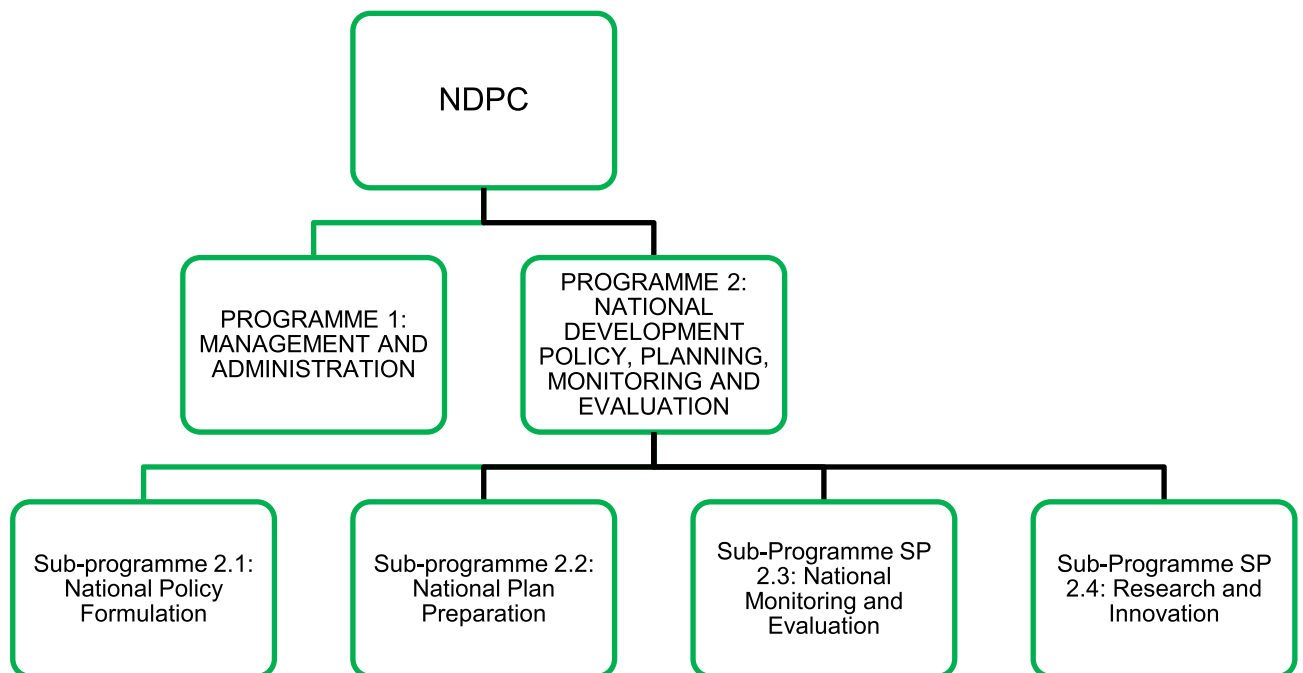


Contents

1. POLICY OBJECTIVES	3
2. GOAL.....	3
3. CORE FUNCTIONS	3
4. CORE VALUES.....	4
5. POLICY OUTCOME, INDICATORS AND TARGETS	4
6. EXPENDITURE TREND	5
7. SUMMARY OF KEY ACHIEVEMENTS - 2025	6
PROGRAMME 1: MANAGEMENT AND ADMINISTRATION	6
PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION	6
PART B: BUDGET PROGRAMME SUMMARY	18
PROGRAMME 1: MANAGEMENT AND ADMINISTRATION	18
PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION	22
PART B: PUBLIC INVESTMENT PLAN (PIP).....	41



PROGRAMME STRUCTURE





1.5. Appropriation Bill

Summary of Expenditure by Sub-Programme, Economic Item and Funding

Entity: 039 - National Development Planning Commission

Year: FY26 | Currency: Ghana Cedi (GHS)

Version 1

	GoG				IGF			Funds / Others			Donors			Grand Total	
	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Statutory	ABFA	Others	Goods and Services	31 - Non financial assets		Total
03901 - Management and Administration	9,378,740	3,485,000	5,000,000	17,863,740											17,863,740
03901000 - Management and Administration	9,378,740	3,485,000	5,000,000	17,863,740											17,863,740
03902 - National Development Policy Planning, Monitoring and Evaluation		6,640,000		6,640,000								24,426,000		24,426,000	31,066,000
03902001 - National Policy Formulation		410,000		410,000								2,340,000		2,340,000	2,750,000
03902002 - National Plan Preparation		5,410,000		5,410,000								4,700,000		4,700,000	10,110,000
03902003 - National Monitoring and Evaluation		460,000		460,000								8,400,000		8,400,000	8,860,000
03902004 - Research and Innovation		360,000		360,000								8,986,000		8,986,000	9,346,000
Grand Total	9,378,740	10,125,000	5,000,000	24,503,740								24,426,000		24,426,000	48,929,740

PART A: STRATEGIC OVERVIEW OF THE NATIONAL DEVELOPMENT PLANNING COMMISSION (NDPC)

1. POLICY OBJECTIVES

The six policy objectives that are relevant to the National Development Planning Commission (NDPC) from the 2026-2029 Medium-Term National Development Policy Framework (MTNDPF), are as follows:

- Strengthen the effectiveness, accountability and efficiency of public institutions
- Improve policy coherence and alignments with national development goals
- Improve decentralised planning
- Strengthen monitoring and evaluation systems at all levels
- Mainstream science, technology, research and innovation in all socio-economic activities
- Improve public access to development information

2. GOAL

The goal of NDPC for the medium-term is to ensure effective coordination of the preparation, implementation, monitoring and evaluation of national policies and plans, as well as to consolidate Ghana's middle-income country status through sustained and accelerated growth.

3. CORE FUNCTIONS

The core functions of NDPC are:

- Formulate national development policy frameworks and ensure that the strategies, including consequential policies and programmes, are effectively carried out
- Undertake studies and strategic analysis of macroeconomic and structural reform options and make recommendations on development and socio-economic issues
- Make proposals for the protection of the natural and physical environment with a view to ensuring that development strategies and programmes are in conformity with sound environmental principles
- Make proposals for ensuring the even development of the districts of Ghana by the effective utilization of available resources
- Coordinate the decentralised national development planning system by prescribing the format and content of development plans for the Districts, Ministries and Sector Agencies to reflect integration of economic, spatial and environmental principles and ensure their compatibility; and
- Monitor and evaluate the implementation of development policies, programmes and projects in the district.

4. CORE VALUES

The following are the core values of the Commission:

- Professionalism
- Hard work
- Teamwork
- Excellence
- Integrity
- Honesty

5. POLICY OUTCOME, INDICATORS AND TARGETS

Table 1: Policy outcome indicators and targets

Outcome Indicator Description	Unit of Measurement	Baseline		Latest Status			Projection	
		Year	Value	Year	Target	Value *	Year	Target
Efficiency and effectiveness of the national policy, planning and M&E system at all levels enhanced	% of MTDPs Certified	2021	No MTDP certified	2025	100% of MTDPs certified	63.16% of MDAs Certified (24 out 38) 12.5% of RCCs Certified (2 out of 16) 0% of MMDAs certified (0) out 261)	2029	100% of 2030 - 2033 MTDPs Certified (All MDAs, RCCs and MMDAs)
	Timeliness of National APR preparations	2021	2020 APR completed in November 2021	2025	2024 APR completed in June 2025	2024 APR completed in June 2025	2026	2025 APR completed in June 2026

* Data available up to end-October 2025

6. EXPENDITURE TREND

Table 2: Expenditure Trend as at 30th September 2025

Classification	2025 Approved Budget	Releases (As at September)	Actual Expenditure	Variance 1	Variance 2
	(A)	(B)	(C)	(D = A- B)	(E = B – C)
Employee Compensation					
GoG	9,904,484.01	6,058,820.90	4,025,690.18	3,845,663.11	2,033,130.72
Goods and Services					
GoG	5,125,000.00	3,573,753.00	2,954,684.44	1,551,247.00	619,068.56
GoG Reallocation	6,805,300.00	6,805,300.00	6,805,300.00	0.00	0.00
Foreign Loans and Grants (FLG)					
Direct Grant	3,260,000.00	5,738,393.76	3,260,000.00	2,478,393.76	2,478,393.76
PFM4SD	-	7,048,879.56	4,331,405.88	7,048,879.56	2,717,473.68
CAPEX					
GoG	5,000,000.00	3,500,000.00	0.00	1,500,000.00	3,500,000.00
Total	30,094,784.01	32,725,147.22	21,377,080.50	2,630,363.21	11,348,066.72

7. SUMMARY OF KEY ACHIEVEMENTS - 2025

The summary of key achievements for the Commission in 2025 are as follows:

PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

- **Meetings of the Commission**

The Commission held seven meetings, including sub-committee sessions, to deliberate on key national development issues and provide strategic advice to the President. These included meetings on the preparation of the President's Coordinated Programme of Economic and Social Development Policies (CPESDP) and other statutory meetings for the Commission.

- **Staff Recruitment and Development**

A total of thirteen (13) staff members benefited from a range of capacity-building and professional development programmes during the period. These included specialized trainings on Gender and Climate Change Indices, organized under a GIZ-supported initiative. The trainings aimed to enhance participants' understanding of gender-responsive approaches and the integration of climate change indicators into planning, monitoring, and decision-making processes.

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

Sub-Programme SP 2.1: National Policy Formulation

- **Strengthen Coordination of Food and Nutrition Security Issues**

The Commission prepared Ghana's Nutrition for Growth Summit Commitments finalised the Food Systems and Nutrition Planning Toolkit, and updated Ghana's Food Systems Transformation Pathways document. These efforts aim to strengthen the integration of nutrition and food systems into national development planning, promote healthier diets, and support sustainable food systems for improved national well-being.

Cover pages of Ghana's Food System Transformation Pathways and Ghana's Nutrition for Growth Summit Commitments.

- **Policy Advisory Technical Support to MDAs**

In line with the Public Policy Formulation Guidelines, the Commission supported two (2) MDAs, the Ministry of Local Government, Chieftaincy and Religious Affairs on the Draft National Urban Policy, and the Ministry of Energy and Green Transition on the Draft National Clean Cooking Policy.

- **Policy Matrix of the 2026-2029 Medium-Term National Development Policy Framework**

The draft Policy Matrix of the 2026-2029 Medium-Term National Development Policy Framework was validated with the Cross-Sectoral Planning Groups (CSPGs) in the first



quarter of 2025. The Policy Matrix was subsequently dispatched to all Ministries, Departments and Agencies (MDAs), Regional Coordinating Councils (RCCs) and Metropolitan, Municipal and District Assemblies (MMDAs) to guide in the preparation of their respective MTDPs for 2026-2029 planning period.

- **Scale-up and deploy the Policy and Legislative Almanac Application for Ghana**

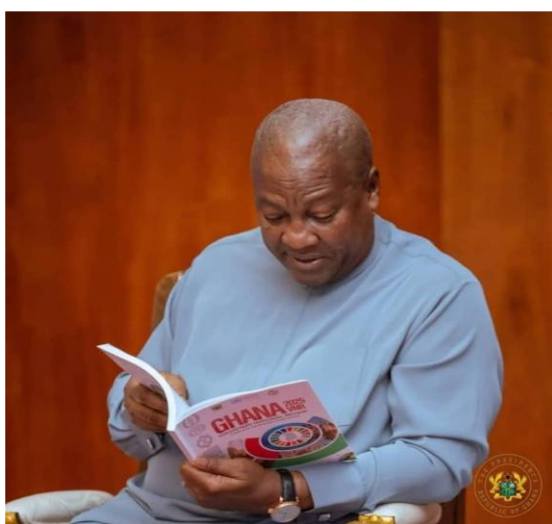
Steering Committee meetings have been held to provide updates on the Policy and Legislative Almanac System, which has been successfully developed to automate public policy formulation, enhance coordination, and improve the overall quality of public policies. The system is currently awaiting its official launch.

- **Drafting of Human Capital Development Strategy**

As part of the preparatory process, a baseline study on skills development in Ghana has been completed to provide evidence-based insights into the current state of human capital and labour market dynamics. Building on the findings of this study, a draft outline of the Human Capital Development Strategy has also been prepared. These milestones mark the initial phase of designing a framework that will guide investments in education, skills development, and workforce productivity to support national transformation and inclusive growth.

- **Coordinated SDGs and Agenda 2063 implementation**

The Commission coordinated and facilitated Ghana's participation in the 2025 High-Level Political Forum (HLPF) held in New York, USA, where the country presented its 2025 Voluntary National Review (VNR) and Voluntary Local Reviews (VLRs). The 2025 VNR was officially launched by the President on 8th July 2025, highlighting Ghana's progress in implementing the Sustainable Development Goals (SDGs) and Agenda 2063.



Launch of Ghana's 2025 Voluntary National Review





Ghana's Participation in the 2025 High-Level Political Forum (HLPF)

Sub-Programme SP 2.2: National Plan Preparation

• 2026-2029 MTDP Preparation

The Commission, as mandated to coordinate the process of preparing and certifying Medium-Term Development Plans (MTDPs) in accordance with the National Development Planning (System) Act, 1994 (Act 480) and the National Development Planning (System) Regulations, 2016 (L.I. 2232), effectively carried out this mandate during the 2026–2029 planning period. It oversaw and guided the preparation of MTDPs by Ministries, Departments and Agencies (MDAs), Regional Coordinating Councils (RCCs), and Metropolitan, Municipal and District Assemblies (MMDAs) to ensure consistency with the requirements of the Planning Guidelines issued by the Commission. The Commission also prepared its own 2026–2029 Medium-Term Development Plan. Furthermore, twenty-eight (28) MDAs that officially requested assistance received direct technical support from the Commission in the preparation of their respective plans.

As of 31st October 2025, a total of twenty-four (24) MDAs had their plans approved and certified out of the thirty-five (35) submissions received, with the remaining plans at various stages of the review process. Three (3) MDAs had not yet submitted any draft plans. For the Regional Coordinating Councils (RCCs), two (2) plans had been certified out of the seven (7) submissions received, while the remaining nine (9) RCCs had yet to submit their plans. At the district level, a total of one hundred and thirty-seven (137) plans had been received across the sixteen (16) regions and were at various stages of the review and certification process.







Presentation of Certificates of Approval of 2026-2029 MTDPs to MDAs

- **Planning and Budgeting Concepts and Terminologies**

Work on the development of the Planning and Budgeting Concepts and Terminologies document has progressed significantly. The exercise is being undertaken in collaboration with key institutions, including the Ministry of Finance, the Land Use and Spatial Planning Authority (LUSPA), and the Department of Planning at the Kwame Nkrumah University of Science and Technology (KNUST). The document aims to promote effective planning, coordination, and implementation of planned activities at all levels by providing a common understanding of key planning and budgeting concepts and terminologies to ensure consistency and coherence across institutions. Following a series of consultations and technical working sessions, a third stakeholder engagement was held in October 2025 to validate the draft document. The process is currently at the completion stage, where comments and recommendations from the various stakeholder engagements are being incorporated to finalise the document.





Validation meeting with stakeholders on the Planning and Budgeting Concepts and Terminologies

- **Development of a National Coordination Strategy and Guidelines**

The National Coordination Strategy and Guidelines is being developed to ensure coherent, well-coordinated, and results-driven implementation of national development priorities across all levels of governance. The Strategy, when completed, is expected to provide a structured framework for enhancing collaboration among Ministries, Departments and Agencies (MDAs), Regional Coordinating Councils (RCCs), and Metropolitan, Municipal and District Assemblies (MMDAs) in the planning, implementation, monitoring, and reporting of development interventions. Procurement processes for the engagement of a consultant are currently underway as part of a Grant Agreement with the GIZ-PAIReD Programme. However, progress has been temporarily stalled due to locked-up funds resulting from Government's financial management mechanisms and checks.



- **Launch of the Ghana Infrastructure Plan (2018-2047)**

The Ghana Infrastructure Plan (2018–2047) was officially launched by His Excellency, the President of the Republic, on 22nd October 2025. The Plan provides a long-term framework to guide the development, coordination, and management of the country’s infrastructure to support sustainable national development.



Launch of the Ghana Infrastructure Plan (2018-2047)

Sub-Programme SP 2.3: National Monitoring and Evaluation

- **National Annual Progress Report (APR) and NDPC’s APR for 2024**

The Commission finalised the 2024 Annual Progress Report (APR) on the implementation of the Medium-Term National Development Policy Framework (2022–2025) on schedule – in June 2025. The Report was prepared to assess progress made in implementing the Policy Framework at the national level, highlighting key achievements, challenges, and lessons to inform policy decisions. The 2024 APR was officially launched in October 2025, together with the NDPC’s institutional APR for the same period. The NDPC’s 2024 APR assessed the implementation of the Commission’s planned activities for the year.





Cover pages of Published 2024 National APR and NDPC APR



Launch of the 2024 National APR

- **Review of MDA, RCC and MMDA Annual Progress Reports [APRs]**

The review of MDA, RCC and MMDAS APRs forms part of the monitoring and evaluation processes for assessing progress in the implementation of the Medium-Term National Development Policy Framework; which is operationalised in the Annual Action Plans (AAPs) of the respective sector and district Medium-Term Development Plans. The review process involved a comprehensive technical assessment of the APRs against the performance indicators and targets outlined in their AAPs, while examining the level of conformity to the required reporting templates.



A total of 28 out of 43 Ministries, Departments and Agencies (MDAs), 14 out of 16 Regional Coordinating Councils (RCCs), and all 261 Metropolitan, Municipal and District Assemblies (MMDAs) submitted their 2024 Annual Progress Reports (APRs). All submitted reports have been reviewed and are awaiting dissemination to the respective institutions.

Sub-Programme SP 2.4: Research and Innovation

- **Ghana Macroeconomic Model (GMM) for short to medium term Economic Forecasts**

The Ghana Macroeconomic Model serves as an analytical tool for assessing the impact of policy interventions on key macroeconomic indicators, including growth, employment, inflation, and fiscal performance. The variables and equations of the Ghana Macroeconomic Model were reviewed and expanded, with relevant data incorporated to enhance its analytical scope. The consultant has submitted the final revised model along with a draft bi-annual model update report, which is scheduled for validation.



Technical working session on the Ghana Macroeconomic Model update

- **Strategic engagements with partners and stakeholders for knowledge sharing and learning**

As part of its mandate to coordinate and guide national development planning, the Commission continues to undertake strategic engagements with key partners and stakeholders. These engagements provide platforms for dialogue, collaboration, and knowledge exchange aimed at strengthening policy coherence, improving development outcomes, and fostering alignment between national, regional, and global development priorities.

As of mid-September, a total of 10 strategic engagements had been held with key partners, including ACET, Impact Investing Ghana, UNECA, GIZ, UNCTAD, KOICA, and



KPMG. Notably, the collaboration with KPMG focused on undertaking a comprehensive assessment of the performance of both state-owned and private enterprises. The engagement with KOICA has focused on finalizing documents and commitments towards the NDPC–KOICA Local Economic Development Project: Research for Policy Advocacy in Selected Agricultural Value Chains. Project implementation arrangements, including the signing of a Memorandum of Understanding (MoU), are currently being finalized with KOICA.



Signing of Partnership Agreement with KPMG





Strategic engagement with UNCTAD





2.6 Budget by Chart of Account

6.0- Programme, Sub-Programme and Natural Account Summary

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2026 | **Currency:** Ghana Cedi (GHS)

Version 1

	2026	2027	2028	2029
Programmes - National Development Planning Commission	48,929,740	48,929,740	48,929,740	48,929,740
03901 - Management and Administration	17,863,740	17,863,740	17,863,740	17,863,740
03901000 - Management and Administration	17,863,740	17,863,740	17,863,740	17,863,740
21 - Compensation of Employees [GFS]	9,378,740	9,378,740	9,378,740	9,378,740
22 - Use of Goods and Services	3,485,000	3,485,000	3,485,000	3,485,000
31 - Non financial assets	5,000,000	5,000,000	5,000,000	5,000,000
03902 - National Development Policy Planning,	31,066,000	31,066,000	31,066,000	31,066,000
03902001 - National Policy Formulation	2,750,000	2,750,000	2,750,000	2,750,000
22 - Use of Goods and Services	2,750,000	2,750,000	2,750,000	2,750,000
03902002 - National Plan Preparation	10,110,000	10,110,000	10,110,000	10,110,000
22 - Use of Goods and Services	10,110,000	10,110,000	10,110,000	10,110,000
03902003 - National Monitoring and Evaluation	8,860,000	8,860,000	8,860,000	8,860,000
22 - Use of Goods and Services	8,860,000	8,860,000	8,860,000	8,860,000
03902004 - Research and Innovation	9,346,000	9,346,000	9,346,000	9,346,000
22 - Use of Goods and Services	9,346,000	9,346,000	9,346,000	9,346,000

PART B: BUDGET PROGRAMME SUMMARY

PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

1. Budget Programme Objective

- Strengthen the effectiveness, accountability and efficiency of public institutions

2. Budget Programme Description

Major services delivered by the Programme include the following:

- Provide administrative support for all activities of the Commission through the office of the Director-General under the authority of the Governing Board.
- Provide general information and direction as well as the responsibility for the establishment of standard procedures of operation for the effective and efficient running of the Commission.
- Consolidate and incorporate the Commission's equipment and material needs into a master procurement plan, establish and maintain fixed asset register and liaise with appropriate Heads of Divisions to plan for the acquisition and replacement of equipment and goods as well as disposal of obsolete ones.
- Provide general services such as utilities, general cleaning, materials and office consumables, printing and publications, rentals, travel and transport, repairs and maintenance, training, seminars and conferences, consultancy, general expenses including board allowances, employee social benefit and advertisement.
- Ensure discipline and productivity improvement within the Commission.
- Recruit, develop, place and retain human resource at the Commission. These activities include the following:
 - Develop appropriate standards and conditions of service for identifying, recruiting and retaining appropriate staff mix
 - Develop capacity through periodic and appropriate training of staff
 - Institutionalize adequate compensation, complaints procedure and productivity improvement welfare packages for staff
- Assist management to achieve its goals and objectives through the conduct of Audit and Professional evaluation of the Commission's activities and timely communication of audit and other reports.
- Keep the Commission informed about problems and deficiencies related to the administration of its programmes and operations to inform appropriate corrective action.
- Provide accurate, reliable and timely financial and managerial information and reports.
- Ensure that financial activities of the Commission are in compliance with the laws, policies, plans, standards and procedures of the state.

The units under this programme are human resource management, finance and accounts, procurement and stores, transport, estates and security and information and communication



technology (ICT). The total staff strength of the Commission as at 30th September 2025 was 79, comprising 46 permanent staff, 13 officers on secondment and 20 graduate assistants and interns. Staff on secondment comprises officers from the Controller and Account General's Department, Audit Service, Office of the Head of Local Government Service, and the Information Services Department.

The Government of Ghana provide funding for the delivery of this programme. The implementation challenges of the programme include inadequate staff, inadequate office space, logistics and untimely and sometimes non-release of funds.

3. Budget Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Commission measures the performance of the management and administration programme. The past data indicate actual performance whilst the projections are the Commission's estimation of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025 (as at September 30)		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual				
Validation of staff for payment of salary completed	Time taken to validate staff Salaries	Middle of the month	Within 48 hours after receiving access to payment system every month	Middle of the month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month
Staff Development	Number of Staff Trained	45	60	45	13	45	45	45	45
Commissioners (Activities)	Number of Meetings	30	29	30	7	30	30	30	30
Provision of recurrent and non-recurrent administrative services	Effectiveness and efficiency in the provision of recurrent and non-recurrent administrative services	Recurrent and non-recurrent administrative services are effective	Recurrent and non-recurrent administrative services are effectively provided	Recurrent and non-recurrent administrative services are effective	Recurrent and non-recurrent administrative services are effectively and efficiently	Recurrent and non-recurrent administrative services are effectively and efficiently	Recurrent and non-recurrent administrative services are effectively and efficiently	Recurrent and non-recurrent administrative services are effectively and efficiently	Recurrent and non-recurrent administrative services are effectively and efficiently



Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025 (as at September 30)		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual				
		vely and efficiently provided		and efficiently provided	y provided	y provided	y provided	y provided	y provided

4.
 Budget Programme Operations and Projects

Main Operations and Projects to be undertaken by the sub- programme are:

Operations	Projects
Internal Management of the Organization	
Facilitate payment of Employee Compensation	
Provision of recurrent and non-recurrent administrative services	
Development of staff capacity	
Commissioners’ Meetings	





2.6 Budget by Chart of Account

6.0- Programme, Sub-Programme and Natural Account Summary

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2026 | **Currency:** Ghana Cedi (GHS)

Version 1

	2026	2027	2028	2029
03901 - Management and Administration	17,863,740	17,863,740	17,863,740	17,863,740
03901000 - Management and Administration	17,863,740	17,863,740	17,863,740	17,863,740
21 - Compensation of Employees [GFS]	9,378,740	9,378,740	9,378,740	9,378,740
22 - Use of Goods and Services	3,485,000	3,485,000	3,485,000	3,485,000
31 - Non financial assets	5,000,000	5,000,000	5,000,000	5,000,000

BUDGET PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

1. Budget Programme Objectives

- Improve policy coherence and alignment with national development goals
- Improve decentralised planning
- Strengthen monitoring and evaluation systems at all levels
- Mainstream science, technology, research and innovation in all socio-economic activities
- Improve public access to development information

2. Budget Programme Description

The National Development Policy, Planning, Monitoring and Evaluation programme seeks to:

- Promote effective performance of the National Development Planning System
- Regulate the planning system with legislative instruments and guidelines for policy formulation, planning, monitoring and evaluation
- Track the implementation of the policies, programmes, projects and activities in relation to national development policy framework and plans and provides feedback on the attainment of targets to stakeholders
- Strengthen the capacity of all agencies responsible for policy formulation, planning, monitoring and evaluation at the national, regional and district levels
- Provide services to clients/stakeholders by serving on steering and implementation committees, boards, etc.
- Coordinate development policies, programmes and projects
- Undertake studies and make recommendations on development and socio-economic issues





2.6 Budget by Chart of Account

6.0- Programme, Sub-Programme and Natural Account Summary

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2026 | **Currency:** Ghana Cedi (GHS)

Version 1

	2026	2027	2028	2029
03902 - National Development Policy Planning, Monitoring	31,066,000	31,066,000	31,066,000	31,066,000
03902001 - National Policy Formulation	2,750,000	2,750,000	2,750,000	2,750,000
22 - Use of Goods and Services	2,750,000	2,750,000	2,750,000	2,750,000
03902002 - National Plan Preparation	10,110,000	10,110,000	10,110,000	10,110,000
22 - Use of Goods and Services	10,110,000	10,110,000	10,110,000	10,110,000
03902003 - National Monitoring and Evaluation	8,860,000	8,860,000	8,860,000	8,860,000
22 - Use of Goods and Services	8,860,000	8,860,000	8,860,000	8,860,000
03902004 - Research and Innovation	9,346,000	9,346,000	9,346,000	9,346,000
22 - Use of Goods and Services	9,346,000	9,346,000	9,346,000	9,346,000

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME 2.1: National Policy Formulation

1. Budget Sub-Programme Objective

- Improve policy coherence and alignment with national development goals

2. Budget Sub-Programme Description

This sub-programme is responsible for coordination and formulation of long-term and medium-term development policy frameworks that capture international commitments such as the SDGs, AU's Agenda 2063, COP21 etc.; studies and strategic analyses of economic and social issues of relevance to Ghana; proposals for the protection of the natural and built environments with a view to ensuring that development strategies and programme are in conformity with sound environmental principles; proposals for the even development of the districts of Ghana by the effective and efficient utilisation of available resources; and comprehensive national development planning strategies and ensuring that the strategies, including consequential policies and programmes, are effectively carried out.

It also provides guidance to MDAs in the formulation of policies with respect to spatial, social, economic, environmental development and on issues relating to development communication. Deliverables of the sub-programme include evaluation of the existing policies, generation of policy briefs, policy guidelines as well as providing services to clients/stakeholders by serving on steering and implementation committees and boards among others.

The units under the development policy division are macroeconomic policy and structural reforms; private sector development; public sector reforms; social sector development; and sustainable development.

The division faces a number of challenges including inadequate and untimely releases of finances, low staff strength, inadequate office space and logistics.

3. Budget Sub-Programme Results Statement

The table indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.



Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025 (as at September 30)			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual Performance	Target	Actual Performance				
Strengthen coordination of Food and Nutrition Security issues	Number of coordination meetings	24	3	24	7	24	15	15	16
Policy Advisory Technical Support to MDAs	Number of MDAs trained	12	10	12	2	12	12	12	12
2026-2029 Medium-Term Development Policy Matrix	Existence of Policy Matrix	-	-	Existence of Policy Matrix	Draft Policy Matrix validated with the Cross-Sectoral Planning Groups (CSPGs); and dispatched to guide the preparation of MTDPs.	Implement policy framework	Implement policy framework	Implement policy framework	Implement policy framework
Scale-up and deploy the legislative and policy almanac application for Ghana	Frequency of update of legislative and policy almanac	Almanac Updated with new laws and policies	System development successfully completed	Review and update almanac annually	Steering Committee meeting to provide update on the almanac, awaiting official launch of the system.	Review and update almanac annually	Review and update almanac annually	Review and update almanac annually	Review and update almanac annually
Drafting of the human capital development Strategy	Existence of human capital strategy	Prepare human capital strategy for the country	Key stakeholder consultations with specialised groups including the youth, women, and other industry players such as civil society organisations (CSOs) on Early Childhood	Prepare human capital strategy for the country	Baseline study on the skills development in Ghana completed, as well as the draft the outline of the strategy	Finalise strategy and disseminate for implementation	Implement human capital strategy	Implement human capital strategy	implement human capital strategy



Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025 (as at September 30)			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual Performance	Target	Actual Performance				
			Development were undertaken						
Coordination of SDGs Implementation in Ghana	Coordination of SDGs reporting meetings	50	50	50	25	50	50	50	50
Ghana’s 2025 Voluntary National Review	2025 Voluntary National Review Report published	-	-	Preparation of 2025 VNR	2025 VNR report published	Disseminate VNR Report	Hold policy and technical dialogues on recommendations of VNR	Conduct final VNR	Disseminate VNR Report

4. Budget Sub-Programme Operations and Projects

The Table lists the main Operations and Projects to be undertaken by the sub- programme.

Operations	Projects
Operationalise Policy and Legislative Almanac System	
Review of Policies: Policy Advisory and technical support to MDAs	
Human Capital Development Strategy	
Policy Advisory Technical Support to MDAs	
Strengthen Coordination of Food and Nutrition Security Issues	
Coordination of SDGs Implementation in Ghana	
National Anti-Corruption Action Plan (NACAP)	
Coordination of Population and Development	
Coordination of gender mainstreaming into sectoral policies and operations	
Coordination of poverty and inequality reduction and inclusion	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: Total Source of Funding

Year: 2026 | **Currency:** Ghana Cedi (GHS)

Version 1

	2026	2027	2028	2029
03902001 - National Policy Formulation	2,750,000	2,750,000	2,750,000	2,750,000
22 - Use of Goods and Services	2,750,000	2,750,000	2,750,000	2,750,000

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME 2.2: National Plan Preparation

1. Budget Sub-Programme Objective

- Improve decentralised planning

2. Budget Sub-Programme Description

The national plan preparation sub-programme (NPPSP) formulates national development plans. It also coordinates and facilitates the preparation of Medium-Term Development Plans of Ministries, Departments and Agencies (MDAs), Regional Coordinating Councils and the Metropolitan, Municipal and District Assemblies (MMDAs), which are in line with the Medium-Term National Development Policy Framework of the day and also serve as inputs for the formulation of the National Development Plan. The NPPSP further ensures that all operations are effectively and efficiently coordinated to achieve the expected results at the national, sectoral and district levels.

The main units of this sub-programme are the national, sector and district. The national and sector units work closely through the cross-sectoral planning groups (CSPGs) and the policy, planning, monitoring and evaluation divisions (PPMEDs) of the MDAs at the national level. The district unit operates with, and through, the regional planning coordinating units (RPCUs) of the regional coordinating councils (RCCs) and the district planning coordinating units (DPCUs) of the district assemblies (DAs) at the regional and district levels respectively.

The NPPSP develops and issues planning guidelines for the preparation of sector and district plans. It also prepares planning manuals to facilitate development planning at all levels. In addition, the NPPSP trains officials of the MDAs, RCCs, MMDAs, private sector and CSOs on the use of the planning guidelines it issues. It also ensures the mainstreaming of relevant national and international development issues, such as gender, the green economy, water security, and climate resilience, into national and sub-national development planning. It provides technical backstopping in the preparation of these development plans. The sub-programme provides technical assistance to the regional coordinating councils to harmonise district plans at the regional level to ensure compatibility with national development priorities and integrate of district plans into the national development plan.

The NPPSP is responsible for the preparation of the Medium-Term Development Plan and budget of NDPC, which are linked to the national budgeting system through the medium-term expenditure framework. It also collaborates with Ministry of Finance in the preparation of the



national budget as well as the organisation of annual policy and technical hearings to ensure that a ministry or agency's budget is based on its approved development plan and is in line with national development priorities.

It organizes CSPG meetings on development issues and participates in meetings organised by the MDAs, MMDAs and private sector, CSOs and other stakeholders as part of measures to ensure effective coordination of development interventions.

Some challenges of this sub-programme include inadequate and untimely release of funds. Others include low staff strength, inadequate office space and logistics.

3. Budget Sub-Programme Results Statement

The table indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025 (as at September 30)			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual Performance	Target	Actual Performance				
Preparation of 2026-2029 MTDP of NDPC	2026-2029 NDPC plan prepared	-	-	MTDP of NDPC completed	MTDP of NDPC completed	Implement and report plan performance	Implement and report plan performance	Implement and report plan performance	Implement and report plan performance
Engagement of Stakeholders on the 2026-2029 Medium-Term National Development Plan	Number of MDAs, RCCs and MMDAs engaged	-	-	Finalise 2026-2029 Medium-Term National Development Plan; and engage MDAs, RCCs and MMDAs	Activity to commence after the preparation of the 2026-2029 Medium-Term National Development Plan	Use 2026-2029 Medium-Term National Development Plan to inform budgeting process	Use 2026-2029 Medium-Term National Development Plan to inform budgeting process	Use 2026-2029 Medium-Term National Development Plan to inform budgeting process	Use 2026-2029 Medium-Term National Development Plan to inform budgeting process
Coordinate implementation and integration of	Number of coordination meetings	32	3	32	0	32	32	32	32



Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025 (as at September 30)			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual Performance	Target	Actual Performance				
cross-cutting themes (including Climate Change, AfCFTA, Biodiversity, etc.) into Development planning process at National and Sub-national levels									
MTDP Preparation	Number of MDAs, RCCs and MMDAs provided with support	-	-	All MDAs, RCCs and MMDAs	All MDAs, RCCs and MMDAs	MDAs, RCCs and MMDAs MTDPs inform budgeting	MDAs, RCCs and MMDAs MTDPs inform budgeting	MDAs, RCCs and MMDAs MTDPs inform budgeting	MDAs, RCCs and MMDAs MTDPs inform budgeting ; and Support All MDAs, RCCs and MMDAs in the preparation of 2030-2033 MTDP
Review and Certification of MTDPs of MDAs, RCCs & MMDAs	Number of MTDPs of MDAs, RCCs & MMDAs certified	All MDAs, RCCs and MMD As 2022-2025 MTDPs Certified	23 out of 43 MDAs Certified 11 out of 16 RCCs submitted drafts	All MDAs, RCCs and MMDAs 2026-2029 MTDPs Certified	14 out of 38 MDAs Certified 2 out of 16 RCCs certified No MMDA certified	Certified plans inform budgets of MDAs, RCCs and MMDAs	Certified plans inform budgets of MDAs, RCCs and MMDAs	Certified plans inform budgets of MDAs, RCCs and MMDAs	Certified plans inform budgets of MDAs, RCCs and MMDAs; and all MDAs,



Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025 (as at September 30)			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual Performance	Target	Actual Performance				
			217 out of 261 MMDAs certified						RCCs and MMDAs 2030-2033 MTDPs Certified
Planning and Budgeting Concepts and Terminologies	Planning and budgeting concepts and terminologies completed	Finalise the planning and budgeting concepts and terminologies document	A second draft of the document has been prepared.	Finalise the planning and budgeting concepts and terminologies document	Validation meeting with stakeholders undertaken, awaiting finalisation and publication	Disseminate to all MDAs, RCCs and MMDAs	Use by MDAs, RCCs and MMDAs	Use by MDAs, RCCs and MMDAs	Use by MDAs, RCCs and MMDAs
Development of a National Coordination Strategy and Guidelines	Guidelines for national coordination prepared	-	-	Finalise coordination guidelines	Procurement processes for a consultant underway, as part of a Grant Agreement with GIZ-PAIRed programme. Activity stalled due to locked up funds resulting from Government's financial management mechanisms and checks.	Disseminate guidelines	Use by MDAs and MMDAs	Use by MDAs and MMDAs	Use by MDAs and MMDAs



4. Budget Sub-Programme Operations and Projects

The table contains the main operations and projects to be undertaken by this sub- programme.

Operations	Projects
Plan Preparation Support - Assessment of Plan Reviews and Support Processes - Capacity Development for Plan Preparation	
Coordination and harmonisation for effective development planning and implementation	
Dissemination of Planning and Budgeting Concepts and Terminologies	
Development and Dissemination of National Development Coordination Strategy	
Development of an E-Planning System	
Preparation of a Consolidated Long term National Development Plan	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: Total Source of Funding

Year: 2026 | **Currency:** Ghana Cedi (GHS)

Version 1

	2026	2027	2028	2029
03902002 - National Plan Preparation	10,110,000	10,110,000	10,110,000	10,110,000
22 - Use of Goods and Services	10,110,000	10,110,000	10,110,000	10,110,000

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME 2.3: National Monitoring and Evaluation

1. Budget Sub-Programme Objective

- Strengthen monitoring and evaluation systems at all levels

2. Budget Sub-Programme Description

The sub-programme is responsible for monitoring and evaluation of government policies and programmes at all levels of governance. It is also responsible for collation and review of progress reports from MDAs, RCCs and MMDAs; M&E capacity building and support for sectors, regions and districts; writing M&E technical reports and papers for presentation at international workshops and for publication; and coordination of donor funded M&E projects.

Specifically, the sub-programme produces the district, sector and national annual progress reports on the implementation of the Medium-Term National Development Policy Framework, Sustainable Development Goals (SDGs) reports, carries out evaluation and participatory assessment of the impact of selected government policies, programmes and projects. When all these are done, the sub-programme embarks on dissemination of these specific deliverables.

Dissemination methods include printing, publication and distribution of various copies and bulletins; briefs, flyers and simplified versions of M&E reports and other documents; dialogue workshops with stakeholders; television (TV) and frequency modulation (FM) stations discussions including radio talk shows especially in various local languages. The monitoring & evaluation sub-programme also encourages other dissemination methods such as meet-the-press series; public hearings, policy fairs; advertisement (both print & electronic); and the use of billboards.



3. Budget Sub-Programme Results Statement

The table indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025 (as at September 30)			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual Performance	Target	Actual Performance				
National Annual Progress Report (APR)	National Annual Progress Report completed	Completed by June 2024	2023 National APR completed in June 2024	2024 National APR completed in June 2025	2024 National APR completed in June 2025	2025 APR completed in June 2026	2026 APR completed in June 2027	2027 APR completed in June 2028	2028 APR completed in June 2029
Review of MDA, RCC and MMDA APRs	Number of MDAs, RCCs and MMDAs APRs reviewed	All APRs of MDAs, RCCs and MMDAs reviewed	Collation of 2023 APRs • 34 out of 43 MDA APRs • 12 out of 16 RCC APRs • 238 out of 261 MMDA APRs	All 2024 APRs of MDAs, RCCs and MMDAs reviewed	• 28 out of 43 MDA APRs • 14 out of 16 RCC APRs • 261 out of 261 MMDA APRs Reviewed	All APRs of MDAs, RCCs and MMDAs reviewed	All APRs of MDAs, RCCs and MMDAs reviewed	All APRs of MDAs, RCCs and MMDAs reviewed	All APRs of MDAs, RCCs and MMDAs reviewed
NDPV APR	NDPC Annual Progress Report completed	Completed by June 2024	2023 NDPC APR completed in June 2024	2024 NDPC APR completed in June 2025	2024 NDPC APR completed in June 2025	2025 NDPC APR completed in June 2026	2026 NDPC APR completed in June 2027	2027 NDPC APR completed in June 2028	2028 NDPC APR completed in June 2029
Field Visits	Number of MMDAs visited	-	-	-	-	Visit selected MMDAs	Visit selected MMDAs	Visit selected MMDAs	Visit selected MMDAs

4. Budget Sub-Programme Operations and Projects

The Table lists the main Operations and Projects to be undertaken by the sub- programme.

Operations	Projects
2025 National Annual Progress Report (APR)	
2025 APR of NDPC	
Review and Dissemination of 2025 MDA, RCC and MMDA APRs	
Development of Result Framework	
Risk-based monitoring of government projects	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: Total Source of Funding

Year: 2026 | **Currency:** Ghana Cedi (GHS)

Version 1

	2026	2027	2028	2029
03902003 - National Monitoring and Evaluation	8,860,000	8,860,000	8,860,000	8,860,000
22 - Use of Goods and Services	8,860,000	8,860,000	8,860,000	8,860,000

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME SP 2.4: NATIONAL RESEARCH AND INNOVATION

1. Budget Sub-Programme Objective

- Mainstream science, technology, research and innovation in all socio-economic activities
- Improve public access to development information

2. Budget Sub-Programme Description

The Research Division is responsible for conducting research into various aspects of national policy issues and functions as a repository of knowledge for purposes of learning and assisting other organizations as needed.

The Research Division is responsible for the following key functions:

- The continuous development of new initiatives aimed at effective development planning and policy making.
- Conduct comprehensive research and studies in rationalizing, harmonizing and synthesizing the economic, social, environmental and spatial components of development for the purposes of preparing, reviewing and updating long-term perspective plans, medium-term development plans and annual action plans.

Produce policy recommendations on emerging national and international development issues.

Initiate research proposals in collaboration with other technical divisions of the Commission, academia, research institutions and Think Tank institutions.

The Division publishes and disseminates the National Development Monitor (NDM) and other research findings and reports



3. Budget Sub-Programme Results Statement

The table indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025 (as at September 30)			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual Performance	Target	Actual Performance				
Strategic engagements with partners and stakeholders for knowledge sharing and learning	Number of engagement meetings	-	2	15	12	20	25	30	35
Ghana Macroeconomic Model (GMM) for short to medium term economic forecasts	Frequency of macroeconomic model update	Twice a year	Once	Twice a year	Once	Twice a year	Twice a year	Twice a year	Twice a year
Collaborative research, training and capacity building - <i>Resource Mobilization Strategy for NDPC</i> - UNECA’s IPRT/ INFF - <i>KOICA LED Project</i>	Strategy developed Staff trained MoU Signed and Project commenced	- - -	- - -	- 15 MoU Signed	Concept Note developed for consultation and review 15 MoU ready for Signing	Strategy developed and operational - MoU signed and operational	Strategy developed and operational - MoU signed and operational	Strategy developed and operational - MoU signed and operational	Strategy developed and operational - MoU signed and operational

4. Budget Sub-Programme Operations and Projects

The Table lists the main Operations and Projects to be undertaken by the sub- programme.

Operations	Projects
Resource Mobilisation Strategy	
Strategic engagements with partners for knowledge sharing and learning	
Ghana Macroeconomic Model (GMM) for short to medium term economic forecasts	
Integrated Planning and Reporting Toolkit and Integrated National Financing Framework	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: Total Source of Funding

Year: 2026 | **Currency:** Ghana Cedi (GHS)

Version 1

	2026	2027	2028	2029
03902004 - Research and Innovation	9,346,000	9,346,000	9,346,000	9,346,000
22 - Use of Goods and Services	9,346,000	9,346,000	9,346,000	9,346,000



1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 039 - National Development Planning Commission

Year: FY26 | Currency: Ghana Cedi (GHS)


Version 1

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
039 - National Development Planning Commission	9,378,740	10,125,000	5,000,000	24,503,740								24,426,000		24,426,000	48,929,740
03901 - Headquarters	9,378,740	10,125,000	5,000,000	24,503,740								24,426,000		24,426,000	48,929,740
0390101 - Gen. Admin	9,378,740	10,125,000	5,000,000	24,503,740								24,426,000		24,426,000	48,929,740
0390101001 - Admin Office	9,378,740	10,125,000	5,000,000	24,503,740								24,426,000		24,426,000	48,929,740



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