



REPUBLIC OF GHANA

# MEDIUM-TERM EXPENDITURE FRAMEWORK (MTEF) FOR 2026-2029

PROGRAMME BASED  
BUDGET ESTIMATES FOR 2026

MINISTRY OF TRANSPORT



# ***MINISTRY OF TRANSPORT***

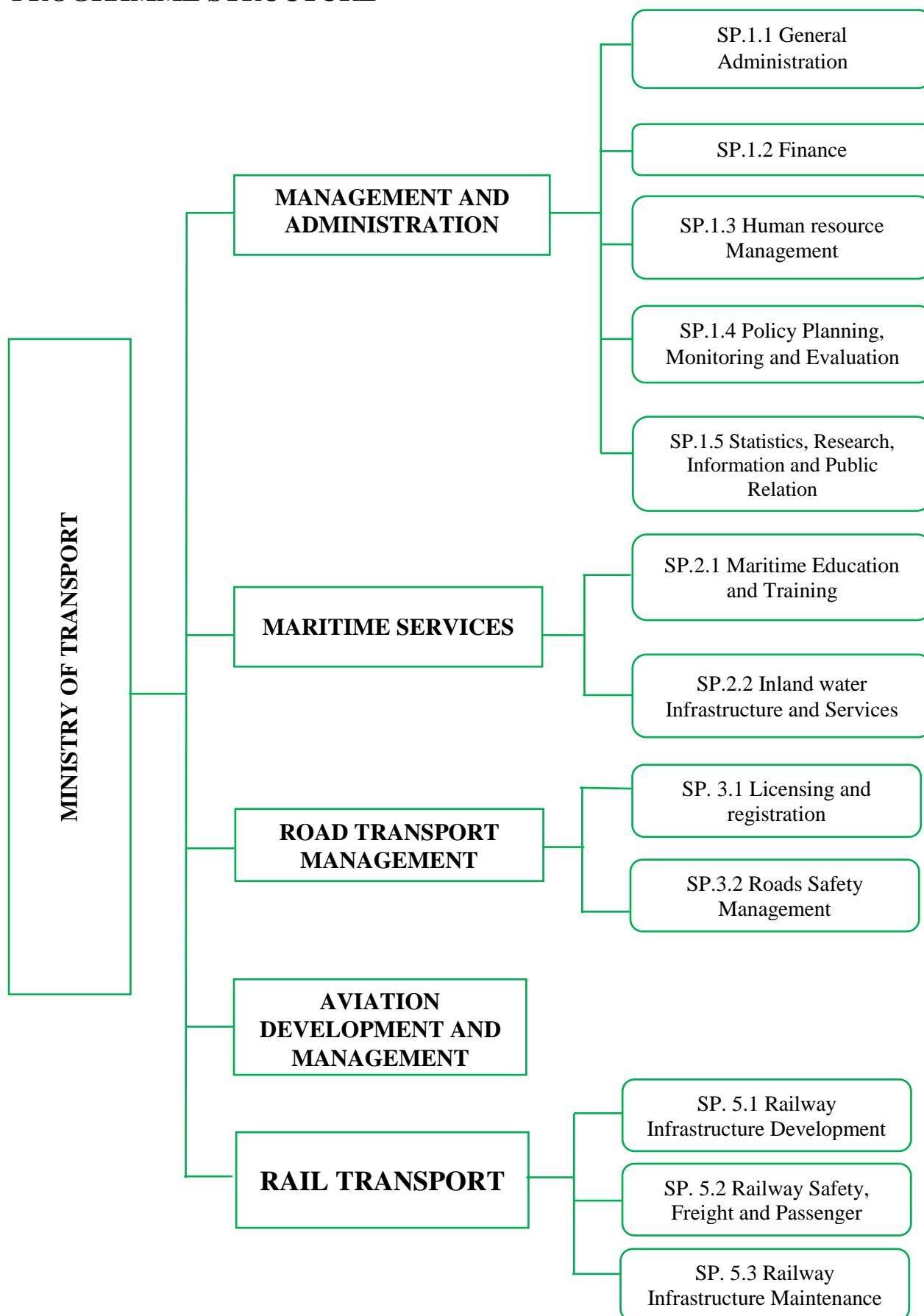
The MOT MTEF PBB Estimates for 2026 is also available on the internet at:  
[www.mofep.gov.gh](http://www.mofep.gov.gh)

# Contents

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PART A: STRATEGIC OVERVIEW OF THE MINISTRY OF TRANSPORT (MoT).....	1
1. POLICY OBJECTIVES.....	1
2. GOAL.....	1
3. CORE FUNCTIONS .....	1
4. POLICY OUTCOME, INDICATORS AND TARGETS.....	3
5. EXPENDITURE TREND 2023-2024 .....	5
6. 2025 BUDGET EXPENDITURE PERFORMANCE .....	6
7. SUMMARY OF KEY PERFORMANCE IN 2025 .....	7
PART B: BUDGET PROGRAMME SUMMARY .....	19
PROGRAMME 1: MANAGEMENT AND ADMINISTRATION.....	19
PROGRAMME 2: MARITIME SERVICES.....	37
PROGRAMME 3: ROAD TRANSPORT MANAGEMENT .....	44
PROGRAMME 4: AVIATION DEVELOPMENT AND MANAGEMENT .....	54
PROGRAMME 5: RAIL TRANSPORT .....	57
PART C: PUBLIC INVESTMENT PLAN .....	67

## PROGRAMME STRUCTURE





# 1.5. Appropriation Bill

Summary of Expenditure by Sub-Programme, Economic Item and Funding

Entity: 043 - Ministry of Transport  
Year: FY26 | Currency: Ghana Cedi (GHS)  
Version 1

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Statutory	ABFA	Others	Goods and Services	31 - Non financial assets	Total	
04301 - Management and Administration	13,703,036	7,366,140	28,513,824	49,583,000		5,011,200		5,011,200							54,594,200
04301001 - General Administration		5,508,252	28,513,824	34,022,076		5,011,200		5,011,200							39,033,276
04301002 - Finance		311,315		311,315											311,315
04301003 - Human Resource Development	13,703,036	456,972		14,160,008											14,160,008
04301004 - Policy Planning, Budgeting, Monitoring, Evaluation		778,287		778,287											778,287
04301005 - Statistics, Research, Information and Public Relations		311,315		311,315											311,315
04302 - Maritime Education			15,000,000	15,000,000	397,391,134	138,164,444	194,196,282	729,751,860							744,751,860
04302001 - Maritime Education and Training			15,000,000	15,000,000											15,000,000
04302002 - Maritime Safety and Security					397,391,134	138,164,444	194,196,282	729,751,860							729,751,860
04303 - Railways Transport	3,211,244	3,692,995	70,000,000	76,904,239		4,466,099	866,557	5,332,656							82,236,895
04303001 - Railway Infrastructure Development	3,211,244	3,692,995	59,000,000	65,904,239		4,466,099	866,557	5,332,656							71,236,895
04303003 - Railway Infrastructure Maintenance			11,000,000	11,000,000											11,000,000
04304 - Road Transport Management	10,280,314			10,280,314	149,498,747	301,200,184	48,354,819	499,053,750							509,334,064
04304001 - Registration and Licensing					149,498,747	263,831,888	35,898,720	449,229,355							449,229,355
04304002 - Road Safety Management	10,280,314			10,280,314		37,368,296	12,456,099	49,824,395							60,104,709
04307 - Institutional Strengthening and Capacity Building					43,649,428	47,574,140	17,900,002	109,123,570							109,123,570
04307001 - Institutional Strengthening					43,649,428	47,574,140	17,900,002	109,123,570							109,123,570
Grand Total	27,194,594	11,059,135	113,513,824	151,767,553	590,539,309	496,416,067	261,317,660	1,348,273,036							1,500,040,589

# **PART A: STRATEGIC OVERVIEW OF THE MINISTRY OF TRANSPORT (MoT)**

## **1. POLICY OBJECTIVES**

The Policy Objectives of the Transport Sector as captured in the National Medium-term Development Framework 2026- 2029 are as follows:

- Improve efficiency and effectiveness of road transport infrastructure and services
- Enhance safety and security for all categories of road users
- Improve capacity and efficiency of sea port operations
- Develop and promote inland water transport system
- Position Ghana as the aviation hub for West African sub-region
- Modernise and extend railway network

## **2. GOAL**

To create an integrated, modally complementary, cost effective, safe, secure, sustainable and seamless transportation system responsive to the needs of society, supporting growth and poverty reduction and capable of establishing Ghana as a transport hub of West Africa.

## **3. CORE FUNCTIONS**

The core functions of the Ministry and its Agencies are:

### **Headquarters**

- Transport sector policy formulation and coordination
- Sector governance (policy, finance, regulations, capacity building)
- Oversight responsibility for sector agencies
- Sector performance management, monitoring, evaluation and reporting
- Sector development, promotion and enabling measures including research and public information
- Coordinating and integrating sector plans and strategies, including integration with other sector ministries

### **Maritime Sub-Sector**

- Regional Maritime Education (RMU): Train and develop the needed manpower for the maritime industry
- Volta Lake Transport Company Ltd. (VLTC): Provide inland water transport for passengers and cargo services
- Ghana Maritime Authority (GMA): Regulate, monitor and coordinate activities relating to safety and security of the marine and inland waterways in Ghana

- Ghana Shippers Authority (GSA): Protect and promote the interests of shippers in relation to port, ship and inland transport
- Ghana Ports and Harbours Authority (GPHA): Plan, build, operate and manage all Ports and Harbours in Ghana
- Tema Shipyard (TSY): Build, dry dock and maintain ships; fabricate modules and parts and certify personnel for the maritime and oil & gas industry.

#### **Road Transport Services Sub-Sector**

- Driver and Vehicle Licensing Authority (DVLA): Issue driving license, inspect, test and register motor vehicles
- National Road Safety Authority (NRSA): Undertake nation-wide planning, development and implementation of data led road safety programmes and activities as well as ensure compliance with road safety measures, policies and guidelines
- Metro Mass Transit Ltd (MMTL): Provide both public inter-city and intra-city road transport services as well as urban-rural services
- Intercity State Transport Company Ltd. (ISTC): Provide inter-city road transport services within the country as well as some international road transport services to Togo, Burkina Faso and Cote D'Ivoire

#### **Aviation Sub-sector**

- Ghana Civil Aviation Authority (GCAA): Regulate the air transport industry in Ghana and provide air navigation services within the Accra Flight Information Region
- Ghana Airports Company Limited (GACL): Mandated to plan, develop, manage and maintain all aerodromes in Ghana and facilitate aircraft, passenger, and cargo and mail movements.
- Aircraft Accident and Incident Investigation and Preventive Bureau (AIB): An autonomous body responsible for investigating aircraft accidents and serious incidents in Ghana including the Accra Flight Information Region (FIR).

#### **Railway Sub-sector**

- **Ghana Railways Development Authority:** Develop and improve railways, railways services and assets. Grant railway licenses and concessions, regulate railways operations and railways services and set standards for the construction and operations and maintenance of railways.
- **Ghana Railway Company Limited:** Provides passenger and freights rail transportation services in Ghana.



#### 4. POLICY OUTCOME, INDICATORS AND TARGETS

Outcome Indicators	Unit of Measurement	Baseline		Status		Target	
		Year	Value	Year	Jan-Sep	Year	Value
Improved road safety	No. of reported crashes	2024	13,489	2025	8,441*	2026	8,235
	No. of persons seriously Injured	2024	6,243	2025	3,838*	2026	3,771
	No. of persons Killed	2024	2,494	2025	1,713*	2026	1,668
Annual vehicle registered and tested for road worthiness	No. of Vehicle registered	2024	165,988	2025	187,296	2026	191,716
	No. of Vehicle tested for Roadworthiness	2024	1,434,564	2025	1,205,078	2026	1,656,921
Increased accessibility to public transport	Number of passengers carried	2024	2,506,195	2025	1,795,969	2026	4,600,372
	Number of operational buses	2024	185	2025	127	2026	620
Maritime traffic (loaded and unloaded in tonnes)	Cargo Throughput (intonnes)	2024	34,843,829	2025	23,411,172	2026	42,140,110
	Container Traffic (TEU)	2024	1,701,246	2025	1,132,169	2026	2,037,905
Vessel turnaround time	Tema (Hours)	2024	107.20	2025	118.39	2026	107.00
	Takoradi (Hours)	2024	125.96	2025	112.75	2026	115.00
Increased Domestic Aircraft Movement	No. of Domestic Aircraft Movement	2024	19,243	2025	13,418(Aug)	2026	22,797
Increased Domestic Passengers	No. of Domestic Passengers	2024	862,727	2025	594,602(Aug)	2026	938,948
Increased International Passenger	No. of International Passengers	2024	2,349,024	2025	1,642,776(Aug)	2026	2,627,627
Increased International Aircraft Movement	No. of International Aircraft Movement	2024	27,019	2025	17,966(Aug)	2026	27,921
Increased Air Freight	Air Freight(tonnes)	2024	42,767	2025	30,560(Aug)	2026	46,388
Total length of line maintained	Kilometers	2024	115	2025	33	2026	130

Outcome Indicators	Unit of Measurement	Baseline		Status		Target	
		Year	Value	Year	Jan-Sep	Year	Value
Total length of new railway lines constructed: - Kojokrom-Manso (22km) - Takoradi Port, Manso – Huni Valley (78km) - Adum – Kaase (6km)	Kilometers	2024	149	2025	0	2026	164
	% of work completed	2024	96%	2025	96%	2026	100%
		2024	22.21%	2025	22.21%	2026	43%
		2024	1.89%	2025	1.89%	2026	-
Passenger Traffic by Rail	Number (000)	2024	102.07	2025	42.92	2026	700.00
Freight Traffic by Rail	Tonnes (000)	2024	169.29	2025	0	2026	
Revenue generated from Passenger Services	GHS (000)	2024	854.62	2025	1,057.50	2026	
Revenue generated from Freight Services	GHS (000)	2024	14,146.59	2025	0	2026	
Number of major operational train incidents	Number	2024	-	2025	0	2026	
Number of minor operational train incidents	Number	2024	39	2025	0	2026	
Train turnaround time	Hours	2024	10hrs	2025	-	2026	

\*=Provisional figures

## **5. EXPENDITURE TREND 2023-2024**

For the 2023 fiscal year, the Ministry and its Agencies were allocated a total budget amount of GH¢1,226,619,067.00 to implement its planned programmes and projects. The appropriation was heavily reliant on Development Partner (DP) funding, which amounted to GH¢821,600,000.00 representing 67.0% of the total approved Budget. The remaining balance was from Internally Generated Funds (IGF) of GH¢345,214,625.00 representing 28.1%, Government of Ghana (GoG) amount of GH¢39,452,442.00 representing 3.2%, and the Annual Budget Funding Amount (ABFA) of GH¢20,352,000.00 representing 1.7%.

Total released for the year amounted to GH¢333,263,206.28 out of which an amount of GH¢305,559,035.56 was expended representing 24.91%. This financial performance shows a financing gap mainly as a result of low DP inflows.

In 2024, the Ministry's appropriation dipped by 34.8% to GH¢800,032,705.00 compared to the previous budget year. However, GoG funding increased to GH¢371,323,056.00 representing 46.4% against 2023, IGF increased to GH¢400,774,305.00 representing 50.1% while DP support reduced to GH¢27,935,344.00 representing 3.5%. Unlike the previous budget year, releases in 2024 increased to GH¢500,855,710.27, with actual expenditure amounting to GH¢498,408,248.79 representing 62.3% compared to the 24.91 expended in 2023.

## 6. 2025 BUDGET EXPENDITURE PERFORMANCE

Summary of Expenditure by Economic Classification as at 30<sup>th</sup> September, 2025 for  
GOG, IGF and Development Funds

Budget Item	2025 Approved Budget	Releases	Actual (Jan-Sep)	Variance 1	Variance 2
	A	B	C	D=A-B	E=B-C
<b>Compensation of Employees</b>	<b>433,164,357.19</b>	<b>298,934,051.48</b>	<b>298,934,051.48</b>	<b>134,230,305.71</b>	<b>-</b>
o/w GoG	26,018,448.00	15,535,389.70	15,535,389.70	10,483,058.30	-
IGF	407,145,909.19	283,398,661.78	283,398,661.78	123,747,247.41	-
<b>Use of Goods and Services</b>	<b>330,584,171.01</b>	<b>214,669,513.75</b>	<b>213,575,784.79</b>	<b>115,914,657.26</b>	<b>1,093,728.96</b>
o/w GoG	3,059,135.00	2,240,386.97	1,146,658.01	818,748.03	1,093,728.96
IGF	311,225,036.01	212,429,126.78	212,429,126.78	98,795,909.23	-
FLGs	16,300,000.00	-	-	16,300,000.00	-
<b>Capital Expenditure</b>	<b>328,124,229.08</b>	<b>135,602,065.24</b>	<b>92,602,065.24</b>	<b>192,522,163.84</b>	<b>43,000,000.00</b>
o/w GoG	163,513,824.00	43,000,000.00	-	120,513,824.00	43,000,000.00
IGF	83,110,405.08	92,602,065.24	92,602,065.24	(9,491,660.16)	-
FLGs	81,500,000.00	-	-	81,500,000.00	-
<b>Total</b>	<b>1,075,572,757.28</b>	<b>649,205,630.47</b>	<b>605,111,901.51</b>	<b>442,667,126.81</b>	<b>44,093,728.96</b>

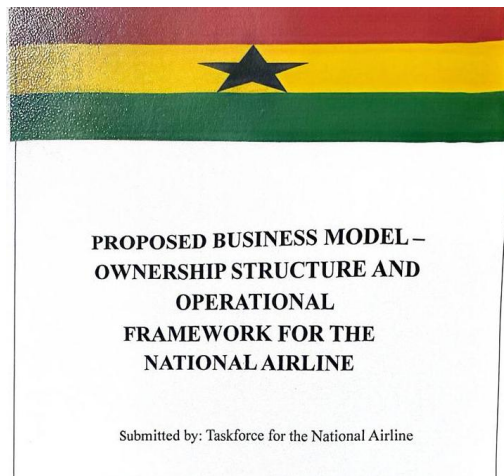
## **7. SUMMARY OF KEY PERFORMANCE IN 2025 MANAGEMENT AND ADMINISTRATION**

- Extension of Office building to provide additional office space and a conducive working environment for staff is on-going and about 98% complete.
- A business model and operational framework to guide government's engagement with a strategic investor for the re-establishment of National Airline developed.
- Evaluation of Expression of Interest (EOI) for the development of Coastal Water Transport completed and RFP issued.
- Cabinet approval received for the proposed amendments of the Road Traffic Act, 2004 (Act 683) and drafting of regulations currently ongoing by Attorney General (AG) to allow for the commercialisation of motorcycle (Okada) and tricycle and other related matters is ongoing.
- Successfully negotiated for a 15% reduction in public transport fares, which took effect on 24<sup>th</sup> May, 2025.

### **Ministry of Transport Office Building Extension Project**



***Business Model and Operational Framework  
for the re-establishment of a national Airline***



***Stakeholder consultation and Review of the  
Road Traffic Act 2004 (Act 683) and Road  
Traffic Regulations, 2012 (L.I.2180)***



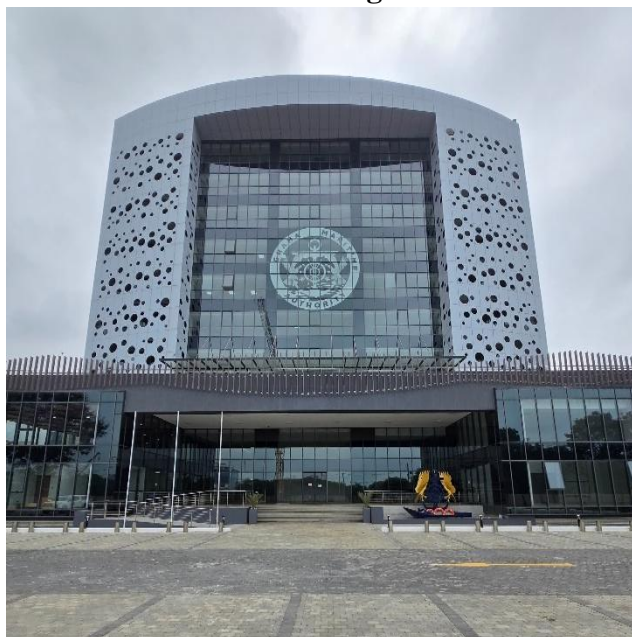
***Successfully negotiated for a 15% reduction in public transport fares***



## **MARITIME SERVICES**

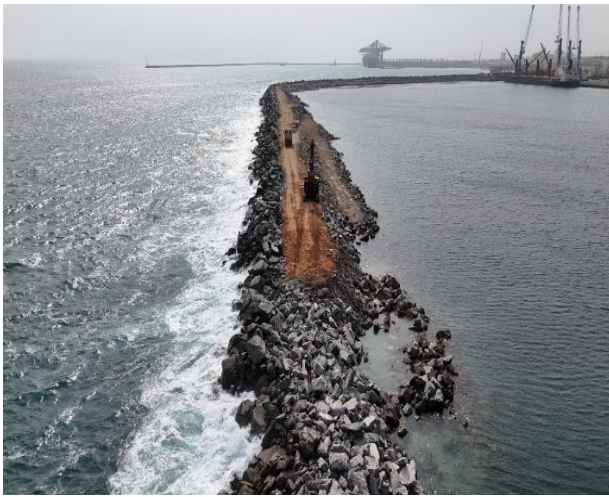
- Construction of GMA Head office is 98% complete, while the Takoradi office is 96% complete
- Launched full 24-hour operations at the Tema and Takoradi Ports in line with the 24-hour Economy Policy
- Comprehensive upgrade of the Vessel Traffic Management Information System (VTMIS) is 40% completed
- Development of a database and mobile application to capture wooden cargo and passenger wooden boats is ongoing.
- Engagement on the development and review of Collective Bargaining Agreement (CBA) for Ghanaian Seafarers underway.
- Development of the Boankra Integrated Logistics Terminal Phase 1 is 85% complete.
- Development of Akatakyiwa Freight Park to provide a freight park, accommodation and other ancillary services for the Transit Truck Drivers commenced.
- Submitted to Cabinet for approval the Maritime and Related Offences Bill 2025 to prevent and punish maritime offences such as piracy, armed robbery at sea and other unlawful acts.
- Revised Feasibility study completed, and Loan request submitted to MoF for the Modernization of Regional Maritime University
- Construction of Takoradi Oil and Gas Services Terminal is 100% complete
- Construction of Takoradi Integrated Container Terminal- Phase 1 is fully completed.
- Rehabilitation of Breakwater at the Tema Port is 60% complete.
- Feasibility and ESIA report for the development of the Keta Port submitted while Construction of the Administration Block is 50% complete.

### **GMA Head Office Building**



### **GMA Office building Takoradi**





**Keta Sea defense wall**



**Rehabilitation of Breakwater  
at the Tema Port**



**Ongoing Administration Block**



**GMA Office Building Tema  
(Administration Building)**



**ATSL Container and Multi-Purpose Terminal (Phase) – Port of Takoradi**







**Takoradi Oil and Gas Services Terminal**



**Boankra Integrated Logistics  
Terminal Phase 1**



**Laying & spreading of sub-base (Terminal)**



**Laying & spreading of sub-base (Terminal)**



**Laying of CBGM Base (First layer) at Terminal**



**Laying of CBGM Base (First layer) at Terminal**

## Construction of Akatekyiwa Freight Park



### ROAD TRANSPORT MANAGEMENT

- Introduction of DP stickers to replace aluminum plates commenced.
- New offices commissioned at Akwatia and Bole, while a 24-hour operational office commissioned at Adentan for use by the DVLA.
- Engagement of Metropolitan, Municipal, and District Assemblies (MMDAs) in Greater Accra on the implication of the National Road Safety Regulations, 2022; L.I 2468 for local governance and transport regulation undertaken.
- Migration of the Road Accident Data Management System (RADMS) successfully migrated unto the local server at the National Information Technology Agency (NITA)
- Regulatory & Compliance Enforcement of the National Road Safety Regulations, 2022; L.I 2468 across the country has commenced.
- Registration of earth moving Vehicles to minimize “Galamsey” Commenced.
- Construction of new DVLA Offices at Weija, Dunkwa-on-Offin and Wenchi to replace outdated spaces and meet growing demands
- Commenced the registration of Earth Moving Equipment which includes (excavators, bulldozers etc) and as at August 2025 a total number of 8,967 of this equipment have been registered.
- Initiated processes to introduce new vehicle licence plate with enhanced security features such as Radio- Frequency Identification (RFID)
- Since assuming office all the back log of driver licence cards totally 386,050 have been printed and dispatched to the various DVLA offices for collection



**Commissioned DVLA office at Adenta for 24 hours services**



**Engagement with Metropolitan, Municipal, and District Assemblies in Greater Accra**

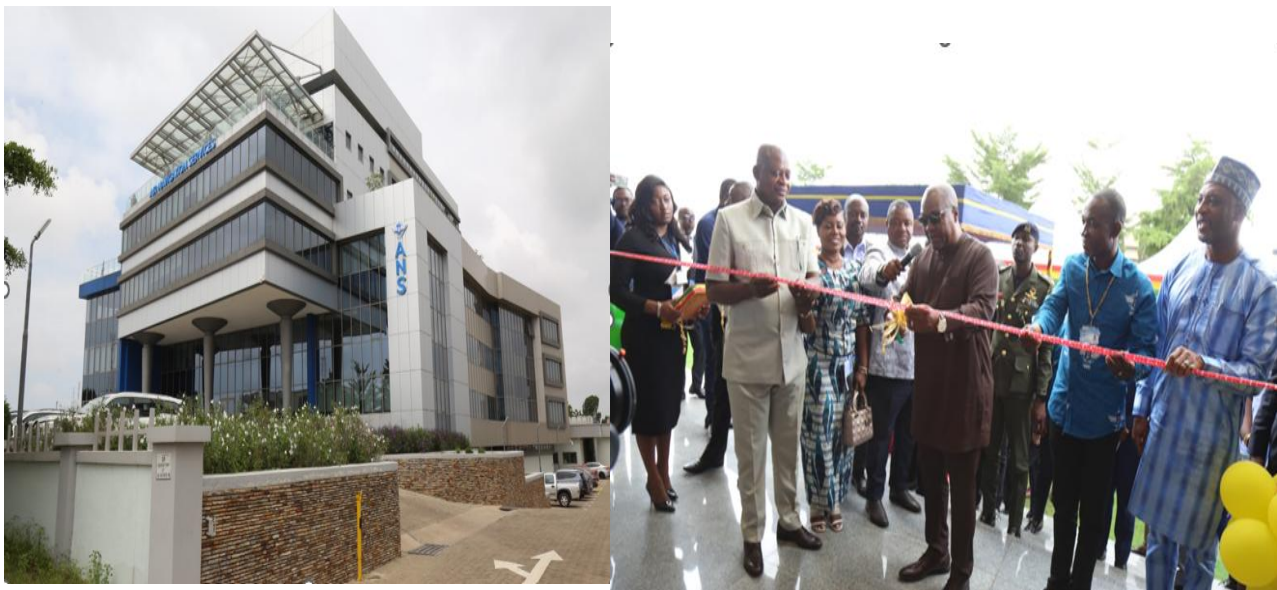
**Commissioned DVLA office at Bole**



## AVIATION

- Launched the implementation of an Advanced Passenger Information (API), and Passenger Name Record (PNR) System at KIA
- Construction of Ultra-Modern Air Traffic Control Tower (ATC) to ensure safe and secure Air Navigation Services is 28% complete.
- Commissioned a Modern Air Navigation Service Centre (ANS) to enhance air traffic operations in the Accra Flight Information Region (FIR).
- Replacement of the traditional boom-bar equipment with a digital access control system equipped with number plate recognition technology at T3 Car Park completed.
- Commenced procurement process for the construction of a multi-storey car park facility at KIA.
- Construction of ultra-modern Hajj Village to provide one-stop-shop for pilgrims is about 20% complete.
- Extension of existing runway at the Prempeh I International Airport from 1981m to 2,320m to accommodate medium-bodied aircrafts is 97.52% complete
- Repurposing of Terminal 2 to decongest Terminal 3 at the KIA to respond to increasing passenger traffic. Works at the arrival hall completed whiles works at the departure hall is on-going.

### State-of-the ANS Building

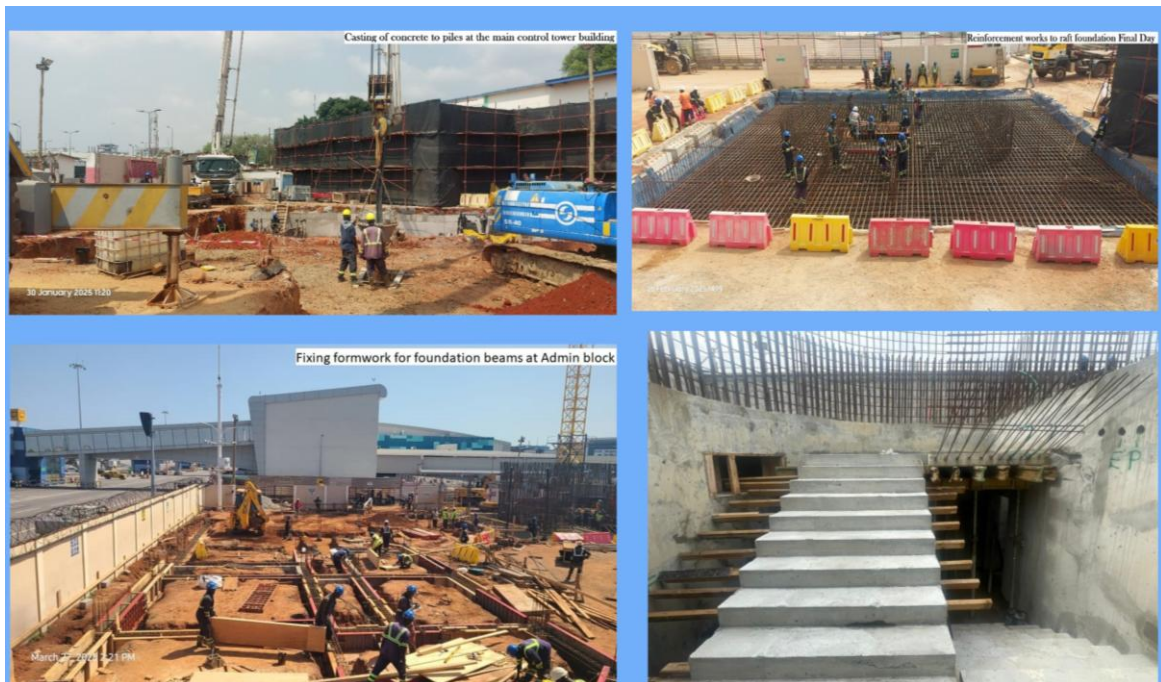




## Architectural drawing of the Air Traffic Control Tower



## On-going construction of the ATC building at KIA



## Multi Command Center for the Operationalization of Advanced Passenger Information (API), And Passenger Name Record (PNR) Systems at KIA



### **on-going construction of Hajj Village**

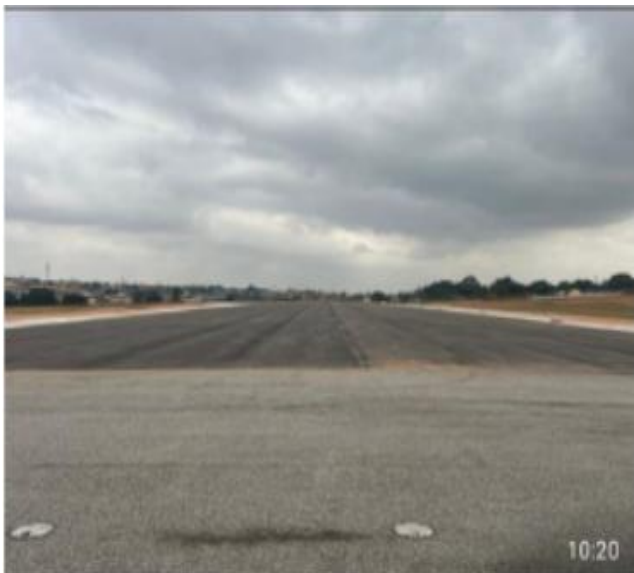
### **Extension of existing runway at the Prempeh I International Airport**

### **RAILWAY TRANSPORT**

- Work has resumed on sections of the Western Railway line from Manso to Huni Valley, which had been halted since December 2024.
- Test run of the newly constructed Tema-Mpakadan railway line completed and passenger services from Tema to Adomi is currently operational.



- Efforts are also underway to secure funding for the development of the remaining sections of the Western Railway line to link the various mineral deposits along the corridor.
- The Ministry, through GRDA, is collaborating with the Lands Commission and security agencies to remove encroachers from the railway right-of-way to enable the contractors have unimpeded access to land and facilitate early completion of railway projects across the country.





## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>Programmes - Ministry of Transport</b>	<b>1,500,040,589</b>	<b>1,499,627,941</b>	<b>1,499,627,941</b>	<b>1,499,627,941</b>
<b>04301 - Management and Administration</b>	<b>69,594,200</b>	<b>69,594,200</b>	<b>69,594,200</b>	<b>69,594,200</b>
<b>04301001 - General Administration</b>	<b>54,033,276</b>	<b>54,033,276</b>	<b>54,033,276</b>	<b>54,033,276</b>
22 - Use of Goods and Services	7,555,222	7,555,222	7,555,222	7,555,222
27 - Social benefits [GFS]	2,067,003	2,067,003	2,067,003	2,067,003
28 - Other Expense	897,227	897,227	897,227	897,227
31 - Non financial assets	43,513,824	43,513,824	43,513,824	43,513,824
<b>04301002 - Finance</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>
22 - Use of Goods and Services	211,000	211,000	211,000	211,000
27 - Social benefits [GFS]	100,315	100,315	100,315	100,315
<b>04301003 - Human Resource Development</b>	<b>14,160,008</b>	<b>14,160,008</b>	<b>14,160,008</b>	<b>14,160,008</b>
21 - Compensation of Employees [GFS]	13,703,036	13,703,036	13,703,036	13,703,036
22 - Use of Goods and Services	201,714	201,714	201,714	201,714
27 - Social benefits [GFS]	103,000	103,000	103,000	103,000
28 - Other Expense	152,258	152,258	152,258	152,258
<b>04301004 - Policy Planning, Budgeting, Monitoring, Evaluation</b>	<b>778,287</b>	<b>778,287</b>	<b>778,287</b>	<b>778,287</b>
22 - Use of Goods and Services	557,287	557,287	557,287	557,287
27 - Social benefits [GFS]	221,000	221,000	221,000	221,000
<b>04301005 - Statistics, Research, Information and Public Relati</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>
22 - Use of Goods and Services	178,606	178,606	178,606	178,606
27 - Social benefits [GFS]	132,709	132,709	132,709	132,709
<b>04302 - Maritime Education</b>	<b>729,751,860</b>	<b>727,339,212</b>	<b>727,339,212</b>	<b>727,339,212</b>
<b>04302002 - Maritime Safety and Security</b>	<b>729,751,860</b>	<b>727,339,212</b>	<b>727,339,212</b>	<b>727,339,212</b>
21 - Compensation of Employees [GFS]	397,391,134	397,391,134	397,391,134	397,391,134
22 - Use of Goods and Services	137,602,390	135,189,742	135,189,742	135,189,742
28 - Other Expense	562,054	562,054	562,054	562,054





## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
31 - Non financial assets	194,196,282	194,196,282	194,196,282	194,196,282
<b>04303 - Railways Transport</b>	<b>82,236,895</b>	<b>84,236,895</b>	<b>84,236,895</b>	<b>84,236,895</b>
<b>04303001 - Railway Infrastructure Development</b>	<b>69,236,895</b>	<b>71,236,895</b>	<b>71,236,895</b>	<b>71,236,895</b>
21 - Compensation of Employees [GFS]	3,211,244	3,211,244	3,211,244	3,211,244
22 - Use of Goods and Services	8,159,094	8,159,094	8,159,094	8,159,094
31 - Non financial assets	57,866,557	59,866,557	59,866,557	59,866,557
<b>04303002 - Railway Safety, Freight And Passenger Managemen</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
31 - Non financial assets	2,000,000	2,000,000	2,000,000	2,000,000
<b>04303003 - Railway Infrastructure Maintenance</b>	<b>11,000,000</b>	<b>11,000,000</b>	<b>11,000,000</b>	<b>11,000,000</b>
31 - Non financial assets	11,000,000	11,000,000	11,000,000	11,000,000
<b>04304 - Road Transport Management</b>	<b>509,334,064</b>	<b>509,334,064</b>	<b>509,334,064</b>	<b>509,334,064</b>
<b>04304001 - Registration and Licensing</b>	<b>449,229,355</b>	<b>449,229,355</b>	<b>449,229,355</b>	<b>449,229,355</b>
21 - Compensation of Employees [GFS]	149,498,747	149,498,747	149,498,747	149,498,747
22 - Use of Goods and Services	259,880,825	259,880,825	259,880,825	259,880,825
26 - Grants	615,168	615,168	615,168	615,168
28 - Other Expense	3,335,895	3,335,895	3,335,895	3,335,895
31 - Non financial assets	35,898,720	35,898,720	35,898,720	35,898,720
<b>04304002 - Road Safety Management</b>	<b>60,104,709</b>	<b>60,104,709</b>	<b>60,104,709</b>	<b>60,104,709</b>
21 - Compensation of Employees [GFS]	10,280,314	10,280,314	10,280,314	10,280,314
22 - Use of Goods and Services	37,368,296	37,368,296	37,368,296	37,368,296
31 - Non financial assets	12,456,099	12,456,099	12,456,099	12,456,099
<b>04307 - Institutional Strengthening and Capacity Building</b>	<b>109,123,570</b>	<b>109,123,570</b>	<b>109,123,570</b>	<b>109,123,570</b>
<b>04307001 - Institutional Strengthening</b>	<b>109,123,570</b>	<b>109,123,570</b>	<b>109,123,570</b>	<b>109,123,570</b>
21 - Compensation of Employees [GFS]	43,649,428	43,649,428	43,649,428	43,649,428
22 - Use of Goods and Services	40,762,800	40,762,800	40,762,800	40,762,800
28 - Other Expense	6,811,340	6,811,340	6,811,340	6,811,340



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
31 - Non financial assets	17,900,002	17,900,002	17,900,002	17,900,002

## **PART B: BUDGET PROGRAMME SUMMARY**

### **PROGRAMME 1: MANAGEMENT AND ADMINISTRATION**

#### **1. Budget Programme Objectives**

- Increase capacity and efficiency in port operations
- Enhance the contribution of inland waterways for safe and efficient transportation of goods and people.
- Ensure effective and efficient flow of goods and, services and related information to meet customer requirement
- Improve efficiency and effectiveness of road transport infrastructure and services
- Ensure safety and security for all categories of road users

#### **2. Budget Programme Description**

The Ministry of Transport is responsible for policy formulation, sector coordination and oversight as well as sector performance monitoring & evaluation of the following broad areas:

- Maritime & Inland Waterways
- Road Transport Services
- Aviation
- Railways Transport

The functions performed by the Transport Sector Agencies are as follows:

##### **Maritime Sub-sector**

- The GMA is charged with the responsibility of regulating, monitoring and coordinating activities relating to safety and security of the marine and inland waterways in Ghana.
- GSA is responsible for protecting and promoting the interests of shippers in relation to port, ship and inland transport.
- GPHA is responsible for the planning, building, operating and managing of all Ports and Harbours in Ghana.
- The VLTC operates river transportation for passengers and freight on the Volta Lake.
- The RMU performs the function of learning and teaching with a focus on maritime education and training as well as education on management studies and other liberal disciplines.
- PSC Tema Shipyard Ltd. provides dry dock services and the repairs of vessels.

##### **Road Transport Services**

- DVLA acts as a regulator for road transport and is responsible for licensing of drivers and vehicles.
- The NRSC plans, develops and coordinates road safety activities and provides publicity and education on road safety.
- ISTC provides inter-city road transport services within the country as well as some international road transport services to Togo, Burkina Faso and Cote D'Ivoire.

- MMT provides both public inter-city and intra-city road transport services as well as urban-rural services.

#### **Aviation**

- GCAA Regulates the air transport industry in Ghana and provide air navigation services within the Accra Flight Information Region.
- GACL plan, develop, manage and maintain all civil aerodromes in Ghana and facilitate aircraft, passenger, cargo and mail movements.
- AIB responsible for investigating aircraft accidents and serious incidents in Ghana including the Accra Flight Information Region (FIR).

#### **Railways Transport**

- GRDA Develops and improve railways, railways services and assets. Grant railway licenses and concessions, regulate railways operations and railways services and set standards for the construction and operations and maintenance of railways.
- GRCL Provides passenger and freights rail transportation services in Ghana



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>04301 - Management and Administration</b>	<b>54,594,200</b>	<b>54,594,200</b>	<b>54,594,200</b>	<b>54,594,200</b>
<b>04301001 - General Administration</b>	<b>39,033,276</b>	<b>39,033,276</b>	<b>39,033,276</b>	<b>39,033,276</b>
22 - Use of Goods and Services	7,555,222	7,555,222	7,555,222	7,555,222
27 - Social benefits [GFS]	2,067,003	2,067,003	2,067,003	2,067,003
28 - Other Expense	897,227	897,227	897,227	897,227
31 - Non financial assets	28,513,824	28,513,824	28,513,824	28,513,824
<b>04301002 - Finance</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>
22 - Use of Goods and Services	211,000	211,000	211,000	211,000
27 - Social benefits [GFS]	100,315	100,315	100,315	100,315
<b>04301003 - Human Resource Development</b>	<b>14,160,008</b>	<b>14,160,008</b>	<b>14,160,008</b>	<b>14,160,008</b>
21 - Compensation of Employees [GFS]	13,703,036	13,703,036	13,703,036	13,703,036
22 - Use of Goods and Services	201,714	201,714	201,714	201,714
27 - Social benefits [GFS]	103,000	103,000	103,000	103,000
28 - Other Expense	152,258	152,258	152,258	152,258
<b>04301004 - Policy Planning, Budgeting, Monitoring, Evaluation</b>	<b>778,287</b>	<b>778,287</b>	<b>778,287</b>	<b>778,287</b>
22 - Use of Goods and Services	557,287	557,287	557,287	557,287
27 - Social benefits [GFS]	221,000	221,000	221,000	221,000
<b>04301005 - Statistics, Research, Information and Public Relati</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>	<b>311,315</b>
22 - Use of Goods and Services	178,606	178,606	178,606	178,606
27 - Social benefits [GFS]	132,709	132,709	132,709	132,709

## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

#### SUB-PROGRAMME 1.1: General Administration

##### 1. Budget Sub-Programme Objective

To ensure the provision of logistics and other administrative support for efficient management of the Ministry and its Agencies.

##### 2. Budget Sub-Programme Description

This sub-programme ensures that services (transport, security, stores, records and procurement management) and facilities necessary to support the Ministry are available. It also ensures the provision of an effective and efficient system for internal checks.

The Ministry depends on the Government consolidated fund as well as donor support in the implementation of its projects and programmes. The beneficiaries of this sub-programme are the agencies under the Ministry.

This sub-programme is delivered by Thirty-four (34) members of staff.

##### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year2026	Projections		Indicative Year 2029
		2024		2025			Indicative Year 2027	Indicative Year 2028	
		Targe t	Actual	Target	Jan. – Sep.				
Logistical capacity ofthe Ministryand its Agencies increased and maintained	Number of Vehicles Purchased	0	0	0	0	13	0	0	0
	Number of Vehicles serviced & road worthy	58	39	52	10	44	52	52	52
	Percentage of Officers with computers	100%	98%	100%	85%	100	100%	100%	100%
Audit monitoring visits to agencies undertaken	Number of monitoring reports	4	3	4	3	4	4	4	4
Management /Directors Meetings	Number of minutes	12	8	12	5	8	12	12	12

Main Outputs	Output Indicator	Past Years				Budget Year2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Jan. – Sep.				
organised									
Audit Committee Meetings Held	Number of minutes	4	7	4	2	4	4	4	4

### 3. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the sub-programme

Operations	Projects
Internal Management of the organization	Installation of Solar
Local & International affiliations	Construction of Bus Terminal
Procurement of Office supplies and consumables	Procurement of EVs and charging infrastructure
Maintenance, Rehabilitation, Refurbishment and Upgrading of existing Assets	
Acquisition of Immovable and Moveable Assets	
Management of Assets Register	
Cleaning and General Services	
Disposal of Government Assets	
Procurement Plan Preparation	
Tendering Activities	
Internal Audit Operations	
Media Relations	
Protocol Services	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04301001 - General Administration	39,033,276	39,033,276	39,033,276	39,033,276
22 - Use of Goods and Services	7,555,222	7,555,222	7,555,222	7,555,222
27 - Social benefits [GFS]	2,067,003	2,067,003	2,067,003	2,067,003
28 - Other Expense	897,227	897,227	897,227	897,227
31 - Non financial assets	28,513,824	28,513,824	28,513,824	28,513,824



# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 1: MANAGEMENT AND ADMINISTRATION**

### **SUB-PROGRAMME 1.2: Finance**

#### **1. Budget Sub-Programme Objective**

Improve resource utilization, financial management, internal controls and reporting.

#### **2. Budget Sub-Programme Description**

This sub programme considers the financial management practices of the Ministry. It also leads the administration of Treasury management and accounts preparation. It also ensures the documentation and controlling of cash flows as well as actual handling of cash. Some of the activities undertaken include:

- Maintaining proper accounting records
- Adherence to established accounting procedures
- Provide inputs and assist in the preparation of annual budget estimates
- Ensuring budgetary control and management of assets, liabilities, revenue and expenditures in line with the Financial Administration Act and Financial Administration Regulations
- Ensure timely reporting of all financial transactions

This sub-programme is delivered by eight (8) numbers of staff.

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years			Budget Year 2026	Projections		
		2024		2025		Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target				
Financial Reports Prepared	Quarterly Financial report	4 Reports (including annual report	Annual & Quarterly Reports Prepared and Submitted	4	2	4	4	4
Audit Reports prepared	Quarterly Audit report	4	4	4	2	4	4	4
Account of Agencies Reconciled	Quarterly expenditure returns reconciled	Four (4) Quarterly Returns	Four (4) Quarterly returns prepared and submitted	Four (4) Quarterly Returns	Two (2) Quarterly Returns	Four (4) Quarterly Returns	Four (4) Quarterly Returns	Four (4) Quarterly Returns

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the sub-programme

Operations
Treasury and Accounting Activities
Preparation of Financial Reports

Projects



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04301002 - Finance	311,315	311,315	311,315	311,315
22 - Use of Goods and Services	211,000	211,000	211,000	211,000
27 - Social benefits [GFS]	100,315	100,315	100,315	100,315

# BUDGET SUB-PROGRAMME SUMMARY

## PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

### SUB-PROGRAMME 1.3: Human Resource Management

#### 1. Budget Sub-Programme Objective

Facilitate the recruitment, placement, training and improvement in the human resource capacity of the transport sector.

#### 2. Budget Sub-Programme Description

This sub programme covers the human resource needs of the Ministry. It develops sector-wide policy on Human Resource Planning, Succession Planning, Training and Development and Performance Management. It also ensures that there is in place an effective and stable management framework consistent with the overall manpower needs of the sector.

This sub-programme is delivered by eleven (11) numbers of staff.

#### Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Output	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual				
Training of staff	Number of Staff trained	103	86	103	37	127	103	103	103
Promotion interviews held	Number of staff interviewed	21	23	13	11	15	28	13	13
	Number of staff promoted	19	20	24	3	15	24	24	24
Performance Appraisal of staff	Number of staff appraised	96	93	99	109	109	112	115	121

### 3. **Budget Sub-Programme Operations and Projects**

The table lists the main Operations and projects to be undertaken by the sub-programme

Operations	Projects
Scheme of Service	
Recruitment, Placement and Promotions	
Personnel and Staff Management	
Manpower Skill Development	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04301003 - Human Resource Development	14,160,008	14,160,008	14,160,008	14,160,008
21 - Compensation of Employees [GFS]	13,703,036	13,703,036	13,703,036	13,703,036
22 - Use of Goods and Services	201,714	201,714	201,714	201,714
27 - Social benefits [GFS]	103,000	103,000	103,000	103,000
28 - Other Expense	152,258	152,258	152,258	152,258

# BUDGET SUB-PROGRAMME SUMMARY

## PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

### SUB-PROGRAMME 1.4: Policy, Planning, Monitoring and Evaluation

#### 1. Budget Sub-Programme Objective

To improve Policy, Planning, Budgeting, Monitoring and Evaluation in the transport sector

#### 2. Budget Sub-Programme Description

The sub-programme facilitates the technical processes for the development of policies, plans, programmes and budgets of all activities of the Ministry. It also caters for the design and application of monitoring and evaluation systems for the purposes of assessing the operational effectiveness of the Ministry's strategies and interventions.

This sub-programme is delivered by Eleven (11) members of staff.

#### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators, and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past years				Budget Year 2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual Jan. -Sep.				
Policies of the sector developed and reviewed	Number of policies reviewed and developed	-	-	-	1	0	1	0	0
Sector Plans developed and updated	Number of Sector Plans updated	1	1	1	1	1	1	1	1
Projects monitored	Number of Monitoring visits undertaken	6	4	4	2	4	4	4	4
Quarterly Reports prepared	Number of Quarterly Reports prepared	4	4	4	3	4	4	4	4
Annual Performance Report prepared	Timelines of response (31 <sup>st</sup> January)	Jan. 2025	10 <sup>th</sup> Jan. 2025	Jan. 2024	Jan. 2025	Jan. 2026	Jan. 2027	Jan. 2028	Jan. 2029

Main Outputs	Output Indicator	Past years				Budget Year 2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual Jan. -Sep.				
Transport Planning Group Meetings organized	Number of Transport Planning Group meetings organized	4	3	4	-	4	4	4	4
Annual budget estimates prepared	Annual budget estimates produced	October 2023	October 2024	October 2024	March.20 25	October 2026	October 2027	October 2028	October 2027
Mid-Year Review Conference organized	Annual Mid-year review organized	July 2023	11 <sup>th</sup> – 14 <sup>th</sup> April 2024	July,202 5	20 <sup>th</sup> – 22 <sup>nd</sup> August	July,2026	July, 2027	July, 2028	July,2029

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the sub-programme

Operations	Projects
Management and Monitoring Policies, Programmes & Projects	Establishment of a National Airline
Planning and Policy Formulation	Feasibility study for Water Transport Services
Publication and dissemination of Policies and Programmes	Commercialisation of Okada
Policies and Programme Review Activities	
Management and Monitoring Policies, Programmes and Projects	
Evaluation and Impact Assessment Activities	
Budget Preparation	





## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04301004 - Policy Planning, Budgeting, Monitoring, Eva	778,287	778,287	778,287	778,287
22 - Use of Goods and Services	557,287	557,287	557,287	557,287
27 - Social benefits [GFS]	221,000	221,000	221,000	221,000

# BUDGET SUB-PROGRAMME SUMMARY

## PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

### SUB-PROGRAMME 1.5: Statistics, Research, Information and Public

#### Relations

#### 1. Budget Sub-Programme Objective

To enhance the collection and management of data to assist in policy formulation and planning, dissemination of information to the public.

#### 2. Budget Sub-Programme Description

This sub programme conducts and commissions policy research work, compiles, and analyses data for the Ministry and government. It serves as a stock for compiling all information pertaining to the Ministry in line with its activities and programmes, thereby maintaining a data bank for effective and efficient decision – making.

This sub-programme is delivered by fourteen (14) members of staff.

#### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators, and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past years				Budget Year 2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual Jan. Sep.				
Research into issues affecting the transport sector undertaken	Studies completed	2	2	2	1	4	4	4	4

#### 4. **Budget Sub-Programme Operations and Projects**

The table lists the main Operations and projects to be undertaken by the sub-programme

Operations	Projects
Research and Development	
Development and Management of Database	
Information, Education and Communication	
Publication, campaigns and programmes	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04301005 - Statistics, Research, Information and Public	311,315	311,315	311,315	311,315
22 - Use of Goods and Services	178,606	178,606	178,606	178,606
27 - Social benefits [GFS]	132,709	132,709	132,709	132,709

# **BUDGET PROGRAMME SUMMARY**

## **PROGRAMME 2: MARITIME SERVICES**

### **1. Budget Programme Objective**

- The overall objective for the establishment of Regional Maritime University (RMU) was to promote regional co-operation in the maritime industry focusing on the training to ensure the sustained growth and development in the industry.
- To provide safe, secure, reliable, economically, and environmentally friendly inland water transportation for both passengers and cargo on the Volta Lake.
- To ensure the provision of safe, secure and efficient shipping services and the protection of the marine environment from ship source pollution. It is also to oversee the training, engagement and welfare of Ghanaian Seafarers

### **2. Budget Programme Description**

#### **Maritime Education and Training**

The RMU, formerly known as Ghana Nautical College, which was established in 1958 to train ratings for the erstwhile Black Star Line, was later named the Regional Maritime Academy after the Ministerial Conference of West and Central African States on Maritime Transport (MOWCA) negotiated for its regionalization in May 1983. The academy attained full University status and was inaugurated as such on 25 October 2007.

#### **Inland Water infrastructure and Services**

The Volta Lake Transport Company Limited (VLTC) incorporated under the Companies code, 1963 (Act 179) to provide safe, secure, reliable, economically and environmentally friendly inland water transportation for both passengers and cargo on the Volta lake.

The VLTC currently operates two (2) categories of lake transport services, which include:

- North-South (Longitudinal) Services
- Transverse/Cross Lake Ferry Services



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>04302 - Maritime Education</b>	<b>744,751,860</b>	<b>742,339,212</b>	<b>742,339,212</b>	<b>742,339,212</b>
<b>04302001 - Maritime Education and Training</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>15,000,000</b>
31 - Non financial assets	15,000,000	15,000,000	15,000,000	15,000,000
<b>04302002 - Maritime Safety and Security</b>	<b>729,751,860</b>	<b>727,339,212</b>	<b>727,339,212</b>	<b>727,339,212</b>
21 - Compensation of Employees [GFS]	397,391,134	397,391,134	397,391,134	397,391,134
22 - Use of Goods and Services	137,602,390	135,189,742	135,189,742	135,189,742
28 - Other Expense	562,054	562,054	562,054	562,054
31 - Non financial assets	194,196,282	194,196,282	194,196,282	194,196,282

## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 2: MARITIME SERVICES**

#### **SUB-PROGRAMME 2.1: Maritime Education & Training**

##### **1. Budget Sub-Programme Objective**

This sub-programme seeks to achieve Maritime education and training for shipboard operations and the fishing industry; Education and training in management studies and other maritime related shore-based disciplines; Research and consultancy services in support of maritime and allied activities.

##### **2. Budget Sub-Programme Description**

The sub-programme covers the following: Capacity-building for the Maritime Industry i.e., Training of seafarers for export. This includes the running of courses for upgraders, (seamen), degree and diploma courses such as Port and Shipping Administration, Marine Engineering, Marine Engine Mechanic, Marine Electrical Electronics, Nautical Science etc. for qualified SSS students and MA in Port and Shipping Administration for students with a good class in first degree and have working experience.

Effective 2013/2014 academic year, the university commenced running courses in Electrical Electronics and Ports & Shipping Administration on weekend basis. RMU also runs short courses such as Basic Fire Fighting, Survival at Sea, Oil Tanker Familiarization, Medical First Aid and others for seafarers.

RMU is progressively updating existing technical training programmes to specifically address needs of the Oil & Gas industry i.e., the school runs short courses in BOSIET, HUET and Minimum Industry Safety Training for staff in the oil and gas industry in collaboration with SMTC, Collaborate with COTVET in delivering courses in Basic and Advanced Welding.

### 3. Budget Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Output	Output Indicator	Past Years				Budget Year	Projections		
		2024		2025			Indicative Year	Indicative Year	Indicative Year
		Target	Actual	Target	Actual Jan. - Sep.	2026	2027	2028	2029
Students Enrolled for Various Diploma, Degree and Masters Programmes	The numberof students to be enrolled per academic year	2,300	1,628	3,000	1,966	3,000	4,000	5,000	4,500
Candidates Applying for Various programmes including Short Courses In Oil and Gas	Expected number of students to be enrolled per year	16,500	10,966	17,000	9,196	17,000	17,000	17,500	18,000
Number of Students graduating	Expected number of Students tograduate	600	408	700	412	700	800	900	900

### 4. Budget Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the programme

Operations	Projects
Maritime education and training	RMU Modernization Project
	Construction of Auditorium at RMU





## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04302001 - Maritime Education and Training	15,000,000	15,000,000	15,000,000	15,000,000
31 - Non financial assets	15,000,000	15,000,000	15,000,000	15,000,000

# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 2: MARITIME SERVICES**

### **SUB - PROGRAM 2.2: Inland Water infrastructure and Services**

#### **1. Budget Sub-Programme Objective**

To provide safe, secure, reliable, economically and environmentally friendly inland water transportation for both passengers and cargo on the Volta Lake.

#### **2. Budget Sub-Programme Description**

Following the completion and inauguration of the Akosombo Dam in 1966, the Volta River Authority (VRA) undertook a pilot transport scheme using rivercrafts, which were used in the resettlement of the communities. From 1968 to 1970 feasibility studies were carried out after which VRA initiated negotiations with foreign private Companies on behalf of Ghana Government to commercialize operations on the lake.

On February 23, 1970, a joint- venture known as Volta Lake Transport Company Limited (VLTC) was incorporated under the Companies code, 1963 (Act 179). The two foreign partners Elder Dumpster Line of England and Scanlake of Denmark were nominated as commercial partners and responsible for the operations and management of the Company.

In 1976, the two foreign partners sold their shareholdings to the VRA. VRA therefore with increased funds from Ghana Government bought 200 per cent shares and became the sole shareholder on behalf of the Government. In addition to being a sole shareholder, VRA is empowered by Act 46 1961 to develop and maintain the waterway for lake transportation.

The VLTC undertakes the following:

- Operate as public carriers, all forms of water born transport including handcraft for persons and or freight on the Volta Lake
- Act as ship-owners, charterers, warehousemen, Storekeepers, Bailee's, wharfingers, lighter men and stevedores,
- To operate such other forms of transport including rail and road transport, as may be necessary for or ancillary to the business of the Company

#### **Services**

The VLTC currently operates two (2) categories of lake transport services as follows:  
North-South (Longitudinal) Services

- Transportation of liquid cargo (petroleum products from Akosombo Port to Buipe Port)
- Transportation of solid cargo from Akosombo Port to Buipe Port

- Weekly sailing Schedules for passengers and cargo - Akosombo-Yeji-Akosombo (through Kete Krachi)

#### **Transverse/Cross Lake Ferry Services**

- Ferry Service (Adawso-Ekyi Amanfrom) for passenger, vehicles and good
- Ferry Service (Yeji-Makango) for passenger, vehicles and goods
- Ferry Service (Dambai-Dambai Overbank) for passenger, vehicles and goods
- Ferry Service (Kete Krachi-Kodjokrom) for passenger, vehicles and goods
- Ferry Service (Kpando-Agordeke) for passenger, vehicles and goods
- Passenger Service (Kpando-Agordeke)

### **3. Budget Sub-Programme Results Statement**

The table indicates the outputs, indicators and projections by which the company measures performance of the sub-programme.

Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual Jan. – Sep.				
North/ South Services	Number of passengers ferried		-	450	0	1000	1500	1800	1800
	Freight (tonnes)	92,738.0	93,147.32	131,648	52,963.22	131,647.9	157,978	189,573	242,653
Cross Lake Ferry Services	Number of Vehicles	104,691	92,947	98,136	102,631	98,135	125,614	160,786	205,806
	Number of passengers ferried	1,185,437	1,304,937	1,069,201	1,009,928	1,169,201	1,283,040	1,539,648	1,970,749

### **4. Budget Sub-Programme Operations and Projects**

The table lists the main operations and projects to be undertaken by the sub-programme

<b>Operations</b>
Management of Inland water transport services

<b>Projects</b>
Improvement of Volta Lake Transport Project



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04302002 - Maritime Safety and Security	729,751,860	727,339,212	727,339,212	727,339,212
21 - Compensation of Employees [GFS]	397,391,134	397,391,134	397,391,134	397,391,134
22 - Use of Goods and Services	137,602,390	135,189,742	135,189,742	135,189,742
28 - Other Expense	562,054	562,054	562,054	562,054
31 - Non financial assets	194,196,282	194,196,282	194,196,282	194,196,282

# **BUDGET PROGRAMME SUMMARY**

## **PROGRAMME 3: ROAD TRANSPORT MANAGEMENT**

### **1. Budget Programme Objectives**

- To promote good driving standards in the country and ensure the use of road worthy vehicles on the roads and other public places.
- To halt the unacceptable levels of Road Traffic Fatalities and injuries by 2015 and thereafter, reduce it by 50% by 2020

### **2. Budget Programme Description**

The following agencies: the Driver and Vehicle Licensing Authority (DVLA), and the National Road Safety Authority (NRSA) deliver this Programme.

DVLA exists to ensure best practices in licensing drivers and vehicles to promote road safety and environment sustainability. This involves driver training, testing and licensing and vehicle inspection and registration. The DVLA has established Licensing offices in all regions of the country. The DVLA also generates IGF through user fees such as registration fees, road use fees, licensing duties, new license fees etc.

The National Road Safety Authority exists to undertake road safety education and publicity develop and maintain a comprehensive database on road traffic accidents. It also publishes reports related to road safety, research, monitoring and evaluation, advocacy and collaboration with its stakeholder institutions.



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>04304 - Road Transport Management</b>	<b>509,334,064</b>	<b>509,334,064</b>	<b>509,334,064</b>	<b>509,334,064</b>
<b>04304001 - Registration and Licensing</b>	<b>449,229,355</b>	<b>449,229,355</b>	<b>449,229,355</b>	<b>449,229,355</b>
21 - Compensation of Employees [GFS]	149,498,747	149,498,747	149,498,747	149,498,747
22 - Use of Goods and Services	259,880,825	259,880,825	259,880,825	259,880,825
26 - Grants	615,168	615,168	615,168	615,168
28 - Other Expense	3,335,895	3,335,895	3,335,895	3,335,895
31 - Non financial assets	35,898,720	35,898,720	35,898,720	35,898,720
<b>04304002 - Road Safety Management</b>	<b>60,104,709</b>	<b>60,104,709</b>	<b>60,104,709</b>	<b>60,104,709</b>
21 - Compensation of Employees [GFS]	10,280,314	10,280,314	10,280,314	10,280,314
22 - Use of Goods and Services	37,368,296	37,368,296	37,368,296	37,368,296
31 - Non financial assets	12,456,099	12,456,099	12,456,099	12,456,099

## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 3: ROAD TRANSPORT MANAGEMENT**

#### **SUB- PROGRAMME 3.1: Licensing and Registration**

##### **1. Budget Sub-Programme Objective**

To promote good driving standards in the country and ensure the use of road worth vehicles on the roads and other public places.

##### **2. Budget Sub-Programme Description**

Act 569 of 1999 as a semi-autonomous institution established the Driver and Vehicle Licensing Authority (DVLA). The operations to be pursued under this Sub-programme are:

- Establish standards and methods for the training and testing of vehicle examiners.
- Provide syllabi for driver training and the training of driving instructors.
- Issue driving licenses
- Register and license driving schools
- Inspect, test and register motor vehicles.
- Issue vehicle registration certificates.
- Maintain registers containing particulars of licensed motor vehicles, driving instructors, driving schools and drivers of motor vehicles.

The Authority depends on the Government consolidated fund and IGF in the implementation of its projects and programmes. The beneficiaries of this sub-programme are the general motoring public in the country. This sub-programme is delivered by seven hundred and fifty-one (751) members of staff.

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025			Indicative Year	Indicative Year	Indicative Year
		Target	Actual	Target	Actual Jan. – Sept		2027	2028	2029
Vehicle Registration	Time Spent (hrs)	1 hours	120 minutes	1 hour	120 minutes	60 minutes	60 minutes	60 minutes	60 minutes
Vehicle Inspection (PVTs)	Time Spent (hrs)	30 minutes	20 minutes	15 minutes	20 mins	15 mins	15 minutes	15 minutes	15 minutes
Theory Driving Test	Number of Applicants registered for theory test	133,692	124,538	130,765	86,367	143,841	158,226	174,048	191,453
	Number of Applicants passed theory test	124,433	117,673	123,557	81,523	135,912	149,504	164,454	180,899
In-traffic Driving Test	Number of applicants tested for in-traffic	122,112	119,199	125,159	87,809	137,675	151,442	166,587	183,245
	Number of applicants who passed in-traffic test	113,242	110,192	115,702	81,683	127,272	139,999	153,999	169,399

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be-undertaken by the sub-programme

Operations
Management of Transport services
Commercialisation of Okada

Projects
Development of DVLA Offices





## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04304001 - Registration and Licensing	449,229,355	449,229,355	449,229,355	449,229,355
21 - Compensation of Employees [GFS]	149,498,747	149,498,747	149,498,747	149,498,747
22 - Use of Goods and Services	259,880,825	259,880,825	259,880,825	259,880,825
26 - Grants	615,168	615,168	615,168	615,168
28 - Other Expense	3,335,895	3,335,895	3,335,895	3,335,895
31 - Non financial assets	35,898,720	35,898,720	35,898,720	35,898,720

# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 3: ROAD TRANSPORT MANAGEMENT**

### **SUB- PROGRAMME 3.2: Road Safety Management**

#### **1. Budget Sub-Programme Objective**

To reduce the levels of road traffic fatalities/deaths and injuries by at least 50 per cent From 2021 to 2030.

#### **2. Budget Sub-Programme Description**

##### **Road Safety education and publicity**

This is designed to sensitize the general motoring public on the risks associated with road use and appropriate best road safety practices. This is done through awareness creation by way of workshops, seminars and conferences, radio and TV discussions, airing and printing of infomercials, printing of educational materials, operation of Road Safety Call Centre, erection and maintenance of billboards and road safety educational programmes at lorry stations, schools, churches, mosques, etc. The Planning and Programmes department and the Regional offices are responsible for the delivery of all these activities.

Develop and maintain a comprehensive database on road traffic accidents and publish reports related to road safety.

This is done in collaboration with the Police MTTD on a quarterly basis. The reports are disseminated among our key stakeholders. The complete Road Traffic Crash statistics are published within the first half of the following year with the consultancy service of the Building and Road Research Institute (BRRI). The data will form the basis of all research studies. Currently on-going research studies are ‘Study to determine the magnitude of the Pedestrian Safety challenge in Ghana’

##### **Research, monitoring and evaluation**

Regular research is conducted into road safety related issues, data on road traffic crashes are updated quarterly, and research findings are regularly published in the quarterly report. These research findings form the basis for policy formulation and implementation by the Authority. Programmes and activities undertaken by the Authority (Regional offices and Head Office) and Stakeholders (DVLA, MTTD, GHA, DUR, DFR, NAS, GRCS, etc.) are regularly monitored and evaluated. The Research, Monitoring and Evaluation department takes charge of this activity.

##### **Advocacy and collaboration:**

This is done through stakeholder engagements with its major stakeholders (Driver & Vehicle Licensing Authority (DVLA), Motto Traffic & Transport Department (MTTD), Ghana Highway Authority (GHA), Department of Urban Roads (DUR), Department of Feeder Roads (DFR), National Ambulance Service (NAS) and Ghana Red Cross Society (GRCS). The Authority also meets with captains of the road transport industry such as Association of Road Contractors (ASROC), Association of

Driving Schools, Development Partners (World Bank, European Union etc.), Association of Oil Marketing Companies, Progressive Contractors Association (PROCA), Ghana, Automobile Dealers Association (GADA), Transport Operators & Fleet Managers, etc. The Departments responsible for this are Planning & Programmes, Research, Monitoring & Evaluation and the Regional offices. One Hundred and Sixty-two (162) members of staff deliver this sub-programme.

### 3. Budget Sub-Programme Results Statement

The following output indicators are the means by which the Ministry measures the performance of this programme. The table indicates the main outputs and an indicator for each. Where past data has been collected this is presented. The projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past years				Projections			
		2024		2025		Budget Year	Indicative Year	Indicative Year	Indicative Year
		Target	Actual	Target	Actual Jan. - Sep	2026	2027	2028	2029
Road safety awareness enhanced through education and publicity	Number of TV and radio programmes	3,800	3,144	3,800	1,469	3,800	3,800	3,800	3,800
	Number of outreaches programmes	4,000	2,361	5,400	738	5,400	5,400	5,400	5,400
	Number of road safety educational materials produced	600,000	50,000	600,000	-	800,000	800,000	800,000	800,000
A comprehensive data base on road traffic crashes updated	Number of reports produced	5	4	5	2	5	5	5	5
Research, monitoring and evaluation	Number of research studies and evaluations undertaken	6	1	6	0	6	6	6	6
	Number of monitoring visits to the regions and stakeholders	16	10	16	0	16	16	16	16
Advocacy and collaboration	Number of engagements with stakeholders	250	592	250	248	250	250	250	250
Regulatory Administration (Registration,	Number of commercial road transport operators and	160	2	365	64	200	250	300	300

Main Outputs	Output Indicator	Past years				Projections			
		2024		2025		Budget Year	Indicative Year	Indicative Year	Indicative Year
		Target	Actual	Target	Actual Jan. - Sep	2026	2027	2028	2029
Licensing and Permitting)	companies regulated by the Authority.								
	Number of Related Transport Service Providers (RTPs) regulated by the Authority	300	168	350	3	350	450	550	600
	Number of transport units and departments registered by the Authority.	300	161	400	1	400	400	400	500
	Number of Importers of Road Safety Equipment registered by the Authority.	10	1	20	-	20	30	40	40
Inspection and Safety Audit	Number of Pre-Trip Inspections conducted on inter-city service vehicles regulated by the Authority	8,640	2,435	9,504	2,610	9,504	10,454	11,499	11,499
	Percentage of Regulated Entities complying with Licensing/Permit conditions under Act 993 and LI 2468 and others	60%	44.27%S	60%	-	60%	60%	65%	70%
Coordinated Enforcement Action	Number of coordinated enforcement activities undertaken.	68	523	68	218	550	600	600	650

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be-undertaken by the sub-programme

Operations	Projects
Road Safety Management, enforcement and education	
Development of Road Safety Standards and Operational Manual	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

## **BUDGET PROGRAMME SUMMARY**

### **PROGRAMME 4: AVIATION DEVELOPMENT AND MANAGEMENT**

#### **1. Budget Programme Objectives**

- To plan, develop, manage and maintain airports and aerodromes in Ghana
- To regulate the air transport industry in Ghana and provide air navigation services within the Accra Flight Information Region (FIR)
- To investigate and prevent aircraft accident and incident in Ghana and within the Accra Flight Information Region (FIR)

#### **2. Budget Programme Description**

This Programme is delivered by three main agencies namely, the Ghana Airports Company Limited (GACL), Ghana Civil Aviation Authority (GCAA) and the Aircraft Accident and Incident Investigation and Preventive Bureau (AIB). The operations to be pursued under this programme are;

- Develop, manage and maintain all public airports and airstrips in the country and provide rescue and firefighting equipment and services at airports.
- Facilitate aircrafts, passenger, cargo and mail movement
- Regulate Air safety and security and provide Air Navigation Services
- Licensing of Airports and Aerodromes.
- Licensing and Certification of Air Transport Operators
- Investigate and prevent the occurrence in aircraft accidents and incident that occur in Ghana and within the FIR
- Regulate and oversee the process and standard in investigating aircraft accident and incident in Ghana
- Manage matters relating to aircraft accidents and incident in Ghana

GACL was established because of the decoupling of the existing Ghana Civil Aviation Authority (GCAA) in line with modern trends in the aviation industry. The Company exists with specific responsibility for planning, developing, managing and maintaining all airports and aerodromes in Ghana.

GCAA is the Regulatory Agency of Government on civil air transportation and the provider of Air Navigation Services in accordance with the Ghana Civil Aviation Act, 2004 (Act 678) as amended by Ghana Civil Aviation (Amendment) Act, 2016 (Act 906) and (Amendment) Act, 2019 (Act 985).

AIB was established as an independent autonomous body through the Aircraft Accident and Incident Investigation Bureau and Preventive Bureau Act, 2020, Act (1028) to investigate, prevent, regulate and oversee the management of aircraft accidents and incidents in Ghana including the Accra Flight Information Region (FIR) through the passage.

### 3. Budget Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this programme. The data below indicates the performance for GCAA and future projections.

Main Outputs	Output Indicator	Past years				Budget Year 2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual Jan. – Sept.				
Kumasi airport phase II constructed	Percentage of completion	100%	96%	100%	100%	-	-	-	
Kumasi airport phase III constructed	Percentage of completion	100%	100%	-	97.52%	-	-	-	
Tamale airport phase II constructed	Percentage of completion	100%	100%	-	-	-	-	-	
Northern Apron at KIA constructed	Percentage of completion	100%	35%	100%	35%	50%	80%	100%	-
Sunyani airport phase II construction	Percentage of completion	60%	-	5%	-	30%	70%	100%	-
Air Navigation Service building constructed	Percentage of completion	100%	95%	100%	100%	-	-	-	
Construction of an Ultra-modern new Control Tower at KIA	Percentage of completion	-	Contractor mobilized to site	45%	20%	70%	80%	100%	-
Aircraft accidents	Number of aircraft accidents recorded	2	0	0	0	0	0	0	0
	Number of serious incident(s) recorded	10	12	30	20	15	10	8	5

### 4. Budget Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the programme

Operations	Projects
Road Safety Management, enforcement and education	Development of Airport infrastructure
Development of Road Safety Standards and Operational Manual	





## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 5: RAIL TRANSPORT**

### **SUB-PROGRAMME 5.1: Railway Infrastructure Development**

#### **1. Budget Sub-Programme Objective**

- To implement the Railway Master Plan by the construction and maintenance of rail infrastructure to allow operators to continuously provide service.
- To ensure an effective and efficient railways transport services, while promoting the safety and security of all passengers, freight and crew along the network.
- Facilitate the development of rail infrastructure, coordinate the rail investment activities and maintenance of rail infrastructure.

#### **2. Budget Sub-Programme Description**

The Railway Infrastructure Development sub-programme has the responsibility of developing the rail infrastructure throughout the country while ensuring they are regularly maintained and kept in operational readiness. Specifically, it exists to do the following

- Reconstruct all existing lines with the standard gauge
- Construct new lines as extensions to existing network to selected high population density centres and regional capitals.
- Continue work on the ongoing plans on the ECOWAS line
- Regularly maintain operational tracks
- Promote intermodal connectivity with other transport modes
- Install and maintain new modern signalling and telecommunication systems along the lines
- Ensure that all railway lands and all other assets are preserved
- Maintain an up-to-date asset register.
- Renewal of Railway track components – Rails, Sleepers, Spikes, and Ballast as required
- Granting of licenses, concessions and leases
- Set and enforce safety and security standards for the construction and operation of railways.
- Administer the Railway Development Fund

This sub-programme depends on the Government consolidated fund, private investors (local & foreign) as well as development partners in the implementation of its projects and programmes. The beneficiaries of this sub-programme are rail service operators and commuters. This sub-programme is delivered by forty-five (45) members of staff.

### 3. Budget Sub-Programme Results Statement

Table indicates the main outputs, its indicators and projections by which the Authority measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Authority's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual Jan. – Sep.				
Rehabilitate existing railway Stations	Number of stations Rehabilitated	-	-	0	0	NA	0	0	
Construct new railway station	Number of stations constructed	3	2	2	0	NA	4	8	
Implementation of Railway Master Plan	% implemented	4.1	3.93	4.3	-	NA	5.2	5.5	
Routine Maintenance of functional railway lines. (Tracks)	Percentage of existing defects rectified	100%	35%	100%	55%	NA	100%	100%	
Routine Maintenance of functional Signalling and Telecommunication Systems.	The timeliness in the rectification of defects	40min	-	40min	8hrs	NA	40min	40min	

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the sub-programme

Operations	Projects
Internal Management of The Organization	Development of Railway infrastructure
Administrative support	
Organize seminars, meetings and conferences	
Capacity building	
Monitoring and Evaluation	
Designing tracks and extending networks	
Updating Assets register	
Lands Acquisition and Registration	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04303001 - Railway Infrastructure Development	71,236,895	71,236,895	71,236,895	71,236,895
21 - Compensation of Employees [GFS]	3,211,244	3,211,244	3,211,244	3,211,244
22 - Use of Goods and Services	8,159,094	8,159,094	8,159,094	8,159,094
31 - Non financial assets	59,866,557	59,866,557	59,866,557	59,866,557

# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 5: RAIL TRANSPORT**

### **SUB-PROGRAMME 5.2: Railway Safety, Freight and Passenger Operations**

#### **1. Budget Sub-Programme Objective**

To ensure an effective and efficient safety and security system in the construction and operation of Railways in the country.

#### **2. Budget Sub-Programme Description**

- Design and install a modern state of the art signalling and telecommunications systems to ensure effective communication on the Railway lines.
- Develop and enforce standards and specifications to regulate the construction of railway infrastructure, and of Railways operations to ensure the safety and security of passengers, freight and pedestrians.
- Coordination and management: Provide logistical support

The GRDA depends on the Government consolidated fund as well as donor support in the implementation of its projects and programmes.

The beneficiaries of this sub-programme are rail service operators, commuters and the general public.

This sub-programme is to be delivered by 1,229 staff.

### 3. Budget Sub-Programme Results Statement

Table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2026	Projections		
		2024		2025			Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	ActualJan. – Sep.				
Development of Railway standards and Regulations	Railway Standards and Regulation developed	20	8	15	12	10	10	10	5
Licensing of both Contractors and Operators in the Railway Sector	Number of licenses issued	6	0	5	0	5	5	5	
Recruitment of staff	No. of Key Mgt. Staff recruited	17	0	18	1	10	10	10	
Safety education	No. of sensitization /education held	5	10	10	25	10	10	10	
New Rolling Stock acquired (sets)	Number of Rolling Stock acquired	4	2	0	0	2	2	2	
Rehabilitation of Rolling Stock	Number of Rolling Stock rehabilitated	-	-	-	0	-	-	-	
Construction of new signalling & communication system	Km. of Signalling system constructed	97	97	0	0	60	60	29	

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the sub-programme.

Operations
Internal Management of the Organization
Safety campaign

Projects



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**



# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 5: RAIL TRANSPORT**

### **SUB-PROGRAMME 5.3: Railway Infrastructure Maintenance**

#### **1. Budget Sub-Programme Objective**

To ensure regular maintenance of existing Railway Infrastructure, Land and Buildings

#### **2. Budget Sub-Programme Description**

- Renewal of Railway track components – Rails, Sleepers, Spikes, and Ballast when damaged or depleted.
- Maintenance of all Signalling and Telecommunications Systems to ensure continuous functioning
- Estate management: GRDA has residential accommodation for railway employees in various regions along the railway corridor throughout the country which have to be maintained
- Coordination and management: GRDA promotes the development of the railway industry as well as the asset manager responsible for all railway fixed assets. Subject to the ministerial directives perform the function of railway regulator.

The GRDA depends on the Government consolidated fund as well as donor support in the implementation of its projects and programmes. The beneficiaries of this sub-programme are rail service operators and commuters. This sub-programme is delivered by forty-five (45) numbers of staff.

### 3. Budget Sub-Programme Results Statement

Table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025					
		Target	Actual	Target	Actual Jan-Sep	Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
Routine Maintenance of functional Signalling and Telecom. Systems.	The timeliness in the rectification of defects	40min	-		8hr				
Routines maintenance of buildings and workshops	Number maintained	5	5	5	-		5	5	

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and projects to be undertaken by the sub-programme

Operations	Projects
Internal Management of the Organization	Maintenance of railway infrastructure



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 043 - Ministry of Transport

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
04303003 - Railway Infrastructure Maintenance	11,000,000	11,000,000	11,000,000	11,000,000
31 - Non financial assets	11,000,000	11,000,000	11,000,000	11,000,000



# 1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 043 - Ministry of Transport  
Year: FY26 | Currency: Ghana Cedi (GHS)  
Version 1

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
043 - Ministry of Transport	27,194,594	11,059,135	113,513,824	151,767,553	590,539,309	496,416,067	261,317,660	1,348,273,036							1,500,040,589
04301 - Headquarters	13,703,036	7,366,140	43,513,824	64,583,000	397,391,134	143,175,644	194,196,282	734,763,060							799,346,060
0430101 - General Administration	13,703,036	7,366,140	43,513,824	64,583,000	397,391,134	143,175,644	194,196,282	734,763,060							799,346,060
0430101001 - Admin Office	13,703,036	7,366,140	43,513,824	64,583,000	397,391,134	143,175,644	194,196,282	734,763,060							799,346,060
04303 - Driver and Vehicle Licensing Authority					149,498,747	263,831,888	35,898,720	449,229,355							449,229,355
0430301 - General Administration					149,498,747	263,831,888	35,898,720	449,229,355							449,229,355
0430301001 - Admin Office					149,498,747	263,831,888	35,898,720	449,229,355							449,229,355
04304 - National Road Safety Authority	10,280,314			10,280,314		37,368,296	12,456,099	49,824,395							60,104,709
0430401 - General Administration	10,280,314			10,280,314		4,547,080		4,547,080							14,827,394
0430401001 - Admin Office	10,280,314			10,280,314		4,547,080		4,547,080							14,827,394
0430402 - Legal						5,382,933		5,382,933							5,382,933
0430402001 - Office						5,382,933		5,382,933							5,382,933
0430404 - Research, Monitoring and Evaluation						2,498,578		2,498,578							2,498,578
0430404001 - Research						2,117,287		2,117,287							2,117,287
0430404002 - Monitoring & Evaluation						381,291		381,291							381,291
0430406 - Regulatory, Inspection and Compliance						2,092,615		2,092,615							2,092,615
0430406001 - Office						2,092,615		2,092,615							2,092,615
0430407 - Finance and Administration						871,536	12,456,099	13,327,635							13,327,635
0430407001 - Administration							12,456,099	12,456,099							12,456,099
0430407002 - Finance						871,536		871,536							871,536
0430408 - Human Resource						6,277,673		6,277,673							6,277,673
0430408001 - Office						6,277,673		6,277,673							6,277,673
0430412 - Corporate Affairs						381,291		381,291							381,291
0430412001 - Office						381,291		381,291							381,291
0430413 - Regional Directorate						15,316,590		15,316,590							15,316,590
0430413001 - Greater Accra Regional Office						1,495,259		1,495,259							1,495,259
0430413002 - Volta Regional Office						897,155		897,155							897,155



# 1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 043 - Ministry of Transport  
Year: FY26 | Currency: Ghana Cedi (GHS)  
Version 1

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
0430413003 - Eastern Regional Office						1,196,207		1,196,207							1,196,207
0430413004 - Central Regional Office						971,918		971,918							971,918
0430413005 - Western Regional Office						1,046,681		1,046,681							1,046,681
0430413006 - Ashanti Regional Office						1,495,259		1,495,259							1,495,259
0430413007 - Brong Ahafo Regional Office						747,630		747,630							747,630
0430413008 - Northern Regional Office						971,918		971,918							971,918
0430413009 - Upper East Regional Office						747,630		747,630							747,630
0430413010 - Upper West Regional Office						747,630		747,630							747,630
0430413011 - Oti Regional Office						747,630		747,630							747,630
0430413012 - Bono Regional Office						897,155		897,155							897,155
0430413013 - Ahafo Regional Office						747,630		747,630							747,630
0430413014 - Savannah Regional Office						747,630		747,630							747,630
0430413015 - North East Regional Office						1,111,630		1,111,630							1,111,630
0430413016 - Western North Regional Office						747,630		747,630							747,630
04305 - Ghana Railway Development Authority	3,211,244	3,692,995	70,000,000	76,904,239		4,466,099	866,557	5,332,656							82,236,895
0430501 - Gen. Admin	3,211,244	3,692,995	70,000,000	76,904,239		4,466,099	866,557	5,332,656							82,236,895
0430501001 - Gen. Admin	3,211,244	3,692,995	70,000,000	76,904,239		4,466,099	866,557	5,332,656							82,236,895
04307 - Ghana Shippers Council					43,649,428	47,574,140	17,900,002	109,123,570							109,123,570
0430701 - General Administration					43,649,428	47,574,140	17,900,002	109,123,570							109,123,570
0430701001 - Admin Office					43,649,428	47,574,140	17,900,002	109,123,570							109,123,570



# Public Investment Plan for the Medium Term by MDA, Funding and Project

MDA: 043 - Ministry of Transport

Period: Year Total | Currency: Ghana Cedi (GHS)

	2026	2027	2028	2029
	Budget	Indicative	Indicative	Indicative
Total Source of Funding	374,831,484	376,831,484	376,831,484	376,831,484
11001 - Central GoG & CF	113,513,824	115,513,824	115,513,824	115,513,824
0113003-Construct of Auditorium Complex&Accra	15,000,000	15,000,000	15,000,000	15,000,000
1724006-Outstanding Compensation Pmt For Land Acquisition Western Rail Line	5,000,000	5,000,000	5,000,000	5,000,000
1524014-Installation Of Solar	1,000,000	1,000,000	1,000,000	1,000,000
1724004-Construction Of Bus Terminal	6,713,824	6,713,824	6,713,824	6,713,824
0124104-Renovation Of Official Bungalow	300,000	300,000	300,000	300,000
0524036- Construction Of Health Post At Mumford	1,500,000	1,500,000	1,500,000	1,500,000
1724011-Tema To Mpakadan Project	1,500,000	1,500,000	1,500,000	1,500,000
1724013-Upgrade Of Signalling Of The Tema-Mpakadan Railway Line	11,000,000	11,000,000	11,000,000	11,000,000
1724014-Acquisition Of 2 Rail-Mounted Gantry Cranes -Railheads At Tema Mpakdan	19,600,000	19,600,000	19,600,000	19,600,000
1724015-Compensation Payments & Fees- Land Acquisition Activities On The Wrl	900,000	900,000	900,000	900,000
1724016-Land Title Registration For Railway Lands	500,000	500,000	500,000	500,000



# Public Investment Plan for the Medium Term by MDA, Funding and Project

MDA: 043 - Ministry of Transport

Period: Year Total | Currency: Ghana Cedi (GHS)

	2026	2027	2028	2029
	Budget	Indicative	Indicative	Indicative
1724009-Railways Rehabilitation Project	1,500,000	1,500,000	1,500,000	1,500,000
0124054-Const of HQ Bldg,Acqtn of Land Eng of Tech Cnslt fr Dzn of GRDA Off	10,000,000	10,000,000	10,000,000	10,000,000
1724008-Fencing of Critical Sections of Tema Mpakadan project	2,000,000	2,000,000	2,000,000	2,000,000
1724012-Proc'Mt Of 2 Locos Engines& 60 Wagons For Tema-Mpakadan Project 2	18,000,000	18,000,000	18,000,000	18,000,000
1324050-Feasibility study for Water Transport Services	13,000,000	13,000,000	13,000,000	13,000,000
Soft Capex	6,000,000	8,000,000	8,000,000	8,000,000
12200 - Non Tax Revenue (NTR) Sources Retained - IGF	261,317,660	261,317,660	261,317,660	261,317,660
Soft Capex	261,317,660	261,317,660	261,317,660	261,317,660





REPUBLIC OF GHANA

Ministry of Finance, Finance Drive, Ministries- Accra  
P. O. Box MB40, Accra-Ghana | Telephone: +233 302 747 197  
Email: [info@mofep.gov.gh](mailto:info@mofep.gov.gh) | Website: [www.mofep.gov.gh](http://www.mofep.gov.gh)

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