

MEDIUM-TERM EXPENDITURE FRAMEWORK (MTEF) FOR 2025-2028



THEME: Resetting The Economy For The Ghana We Want

NATIONAL DEVELOPMENT PLANNING COMMISSION



The NDPC MTEF PBB for 2025 is also available on the internet at: www.mofep.gov.gh



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1.5. Appropriation Bill

Summary of Expenditure by Sub-Programme, Economic Item and Funding

Entity: 039 - National Development Planning Commission
Year: 2025 | Currency: Ghana Cedi (GHS)
Full Year Budget

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Statutory	ABFA	Others	Goods and Services	31 - Non financial assets	Total	
03901 - Management and Administration	9,904,484	1,199,994	5,000,000	16,104,478											16,104,478
03901000 - Management and Administration	9,904,484	1,199,994	5,000,000	16,104,478											16,104,478
03902 - National Development Policy, Planning, Monitoring and Evaluation		3,925,006		3,925,006								3,260,000		3,260,000	7,185,006
03902001 - National Policy Formulation		300,000		300,000								1,000,000		1,000,000	1,300,000
03902002 - National Plan Preparation		3,125,006		3,125,006								1,000,000		1,000,000	4,125,006
03902003 - National Monitoring and Evaluation		250,000		250,000								1,000,000		1,000,000	1,250,000
03902004 - Research and Innovation		250,000		250,000								260,000		260,000	510,000
Grand Total	9,904,484	5,125,000	5,000,000	20,029,484								3,260,000		3,260,000	23,289,484

PART A: STRATEGIC OVERVIEW OF THE NATIONAL DEVELOPMENT PLANNING COMMISSION (NDPC)

1. POLICY OBJECTIVES

The five policy objectives that are relevant to the National Development Planning Commission (NDPC) from the 2022-2025 Medium Term National Development Policy Framework (MTNDPF), are as follows:

- Build an effective and efficient government machinery
- Enhance capacity for policy formulation and coordination
- Strengthen plan preparation, implementation and coordination at all levels
- Strengthen monitoring and evaluation systems at all levels
- Improve research and development (R&D), innovation and sustainable financing for industrial development

2. GOAL

The goal of NDPC for the medium-term is to ensure effective coordination of the preparation, implementation, monitoring and evaluation of national policies and plans, as well as to consolidate Ghana's middle-income country status through sustained and accelerated growth

3. CORE FUNCTIONS

The core functions of NDPC are:

- Formulate national development policy frameworks and ensure that the strategies, including consequential policies and programmes, are effectively carried out
- Undertake studies and strategic analysis of macroeconomic and structural reform options and make recommendations on development and socio-economic issues
- Make proposals for the protection of the natural and physical environment with a view to ensuring that development strategies and programmes are in conformity with sound environmental principles
- Make proposals for ensuring the even development of the districts of Ghana by the effective utilization of available resources
- Coordinate the decentralised national development planning system by prescribing the format and content of development plans for the Districts, Ministries and Sector Agencies to reflect integration of economic, spatial and environmental principles and ensure their compatibility; and
- Monitor and evaluate the implementation of development policies, programmes and projects in the district.

4. CORE VALUES

The following are the core values of the Commission:

- Professionalism
- Hard work
- Teamwork
- Excellence
- Integrity
- Honesty

5. POLICY OUTCOME, INDICATORS AND TARGETS

Table 1: Policy outcome indicators and targets

Outcome Indicator Description	Unit of Measurement	Baseline		Latest Status			Projection	
		Year	Value	Year	Target	Value	Year	Target
Efficiency and effectiveness of the national policy, planning and M&E system at all levels enhanced	Timeliness of National APR preparations	2017	2016 APR completed in December 2017	2024	2023 APR completed by June 2025	2023 National APR completed in June 2025	2025	June
	No. of Development Plans Certified	2017	-	2024	ALL MDAs and MMDAs	53.5% of MDAs Certified (23 out 43) 83.1% of MMDAs certified (217 out 261)	2025	100% of Plans Certified (All MDAs and MMDAs Plans (2026-2029))

6. EXPENDITURE TREND

Table 2: Expenditure Trend

Classification	2024 Appropriation (A)	2024 Released Budget (B)	Actual Payment (Jan End- Dec) (C)	Variance 1 (D = A- B)	Variance 2 (E = B – C)
Employee Compensation	8,709,899.00	6,404,021.91	6,404,021.91	2,305,877.09	-
GoG	8,709,899.00	6,404,021.91	6,404,021.91	2,305,877.09	-
Goods and Services	50,924,288.00	16,539,772.08	15,954,329.98	34,384,515.92	585,442.10
GoG	5,250,000.00	4,746,101.00	4,160,658.90	503,899.00	585,442.10
DP Funds	45,674,288.00	11,793,671.08	11,793,671.08	33,880,616.92	-
CAPEX	3,641,000.00	3,068,188.86	2,030,975.86	572,811.14	1,037,213.00
GoG	3,641,000.00	1,887,039.73	849,826.73	1,753,960.27	1,037,213.00
DP Funds	-	1,181,149.13	1,181,149.13	-1,181,149.13	-
TOTAL	63,275,177.00	26,011,982.85	24,389,327.75	37,263,194.15	1,622,655.10

7. SUMMARY OF KEY ACHIEVEMENTS - 2024

PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

- **Meetings of the Commission**

Twenty-six (26) meetings of the Commission including sub-committee meetings were held during the year to deliberate on key national development issues and provide strategic advice to the President.

- **Staff Recruitment and Development**

All staff benefited from various training programmes including a workshop on Strengthening Coordination, Leadership and Governance within the Decentralized Planning System; capacity development in Information and Communication Technology, among others.

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

Sub-Programme SP 2.1: National Policy Formulation

- **Strengthen Coordination of Food and Nutrition Security Issues**

The Scaling Up Nutrition (SUN) Business Network was launched. The Commission also prepared the Nutrition for Growth Summit Commitments and finalised the Planning Toolkit.

- **Policy Advisory Technical Support to MDAs**

Ten (10) MDAs were supported in line with the Public Policy Formulation Guidelines. These include the Ministry of Energy, Petroleum Commission, Ministry of Health, Ministry of Youth and Sports, Ministry of Employment and Labour Relations, Ministry of Local Government, Decentralisation and Rural Development, Ghana Aids Commission, Ministry of Environment, Science and Technology, and the Ministry of Food and Agriculture.

- **2026-2029 Medium-Term Development Policy Matrix**

The first draft of the Policy Matrix was prepared after consultation with the Cross-Sectoral Planning Groups (CSPGs).

- **Scale-up and deploy the Policy and Legislative Almanac Application for Ghana**

The Policy and Legislative Almanac System was successfully developed as a digital platform to automate public policy formulation, enhance coordination and improve the overall quality of public policies. The system is undergoing rigorous testing before migrating it to a .gov.gh domain.



- **Drafting of Human Capital Development Strategy**

Key stakeholder consultations with specialised groups including the youth, women, and other industry players such as civil society organisations (CSOs) on Early Childhood Development were undertaken.

- **Coordinated SDGs and Agenda 2063 implementation**

The Commission facilitated and coordinated Ghana's participation in the 2024 High-Level Political Forum in New York (USA); where Ghana's position paper for the Summit of the Future was presented. The Commission further reviewed and submitted a call for partnership on Ghana's Voluntary Local Review (VLR) to the United Nations Department of Economic and Social Affairs (UN DESA). The 2025 Voluntary National Review (VNR) process was also launched in the last quarter of the year.

- **Vision 2057: Long-Term National Development Perspective Framework**

The Long-term National Development Perspective Framework, dubbed Vision 2057 was developed, to provide strategic direction for the medium to long-term; and to serve as a guide to inform national budgeting as enshrined in the PFM Act 2016, Act 921.



Launch of Vision 2057



Sub-Programme SP 2.2: National Plan Preparation

- **Coordination and harmonisation for effective development planning and implementation**

A meeting with Development Partners was held to improve coordination for the planning and implementation of development initiatives across the country, as well as to harmonise support for the Commissions activities.

- **Coordinate mainstreaming of Climate Change and biodiversity into Development planning process**

Processes to deepen the mainstreaming of climate change into planning and budgeting processes were undertaken; essentially focusing on the 2026-2029 Planning Guidelines for the preparation of Medium-Term Development Plans.

A toolkit was developed to mainstream biodiversity, using the Natural Capital Accounting (NCA) framework.

- **Preparation of 2026-2029 Planning Guidelines**

The Commission completed the preparation of the 2026-2029 Planning Guidelines to guide Medium-Term Development Plan preparation; with regional orientation workshops on the Guidelines organised for Regional Coordinating Councils (RCCs) and the Metropolitan, Municipal and District Assemblies (MMDAs).



Consultative Sessions during the development of the 2026-2029 Planning Guidelines



- **Harmonise Development Planning and Budgeting Concepts and Terminologies**

A second stakeholder consultation and working session to finalise the draft document was held. Strategic engagements and partnership with the Ministry of Finance were undertaken; to promote total ownership, relevance and usefulness of the document when finalised.

- **Development of a National Coordination Strategy and Guidelines**

Procurement process to secure the services of a consultant was at an advanced stage. The activity is being implemented as part of the GIZ-PAIReD Grant Agreement with the Commission for the period of June 2024 to July 2026.

Sub-Programme SP 2.3: National Monitoring and Evaluation

- **National Annual Progress Report (APR)**

The Commission finalised the 2023 Annual Progress Report on the implementation of Medium-Term National Development Policy Framework [2022-2025].

- **NDPC APR**

2023 NDPC APR was completed and published in June 2024.

- **Reviewed sector and district Annual Progress Reports [APRs]**

The review findings from the District APRs were disseminated to all Districts across the country through regional dissemination workshops.



Dissemination workshops of the Reviewed 2023 District Annual Progress Reports (APRs)



- **District League Table (DLT)**

The 2023 District League Table report was completed in the last quarter of the year. The DLT report provides a snapshot of the levels of development across all Districts based on selected indicators.



Sub-Programme SP 2.4: Research and Innovation

- **Ghana Macroeconomic Model (GMM) Bi-Annual Forecast Reports**

The Ghana Macroeconomic Model was updated with selected data for 2021, 2022, and 2023/2024. The Commission also prepared the ECA–GIZ Sponsored Macroeconomic Model Review Report and conducted trainings for NDPC staff. The 2024 Bi-Annual Model Review (Forecast) Report on Inherent Risks in Achieving Macroeconomic Targets in the 2024 Budget was reviewed and validated for publication.

- **Submission of Working Papers**

Two Working papers were drafted for the consideration of the Commission. These were:

- a. Draft Concept Note on sponsored research as evidence for policy formulation.
- b. Draft sponsorship strategy towards the preparation of a Strategic Resource Mobilisation Framework for Research and National Development.

- **Strategic engagements with partners and stakeholders for knowledge sharing and learning**

- a. Collaborated with African Centre for Economic Transformation (ACET): The Commission contributed to the development (formulation and declaration) of the Ghana Compact for Economic and Political Transformation (Ref: Technical Paper on National Development Planning and the corresponding Accountability Framework for the Compact). The interventions were geared towards ensuring evidenced-based policy for peaceful 2024 general elections
- b. Collaborated with USAID/ Feed The Future/ Policy LINK Project: The Commission contributed to the preparation and the roll-out of a National Policy Dialogue on Decentralization of the Agricultural Sector (Ref: Strengthening Agricultural Sector Decentralization for Effective Policy Implementation and Coordination). The project explored the establishment of a sustainable funding arrangement for effective decentralization in the Agriculture Sector

- **Strategic engagements with partners and stakeholders for knowledge sharing and learning**

Collaborated with the United Nations Economic Commission for Africa (UNECA): The Commission developed Protocols towards improving access to timely and quality data for a collaborative programme with UNECA-UNDP-MoF on Integrated Planning and Reporting Toolkit (IPRT) and Integrated National Financing Framework (INFF).

- i. IPRT: Conducted series of in-house and external training and capacity building in data entry and reporting in the toolkit.
- ii. INFF: NDPC, ECA & MoF initiated project discussions to integrate relevant fiscal data for the development of the framework.





2.6 Budget by Chart of Account

6.0- Programme, Sub-Programme and Natural Account Summary

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2025 | **Currency:** Ghana Cedi (GHS)

Full Year Budget

	2025	2026	2027	2028
Programmes - National Development Planning Commission	23,289,484	31,286,665	31,286,665	31,286,665
03901 - Management and Administration	16,104,478	21,139,520	21,139,520	21,139,520
03901000 - Management and Administration	16,104,478	21,139,520	21,139,520	21,139,520
21 - Compensation of Employees [GFS]	9,904,484	14,939,526	14,939,526	14,939,526
22 - Use of Goods and Services	1,199,994	1,199,994	1,199,994	1,199,994
31 - Non financial assets	5,000,000	5,000,000	5,000,000	5,000,000
03902 - National Development Policy, Planning,	7,185,006	10,147,145	10,147,145	10,147,145
03902001 - National Policy Formulation	1,300,000	1,300,000	1,300,000	1,300,000
22 - Use of Goods and Services	1,300,000	1,300,000	1,300,000	1,300,000
03902002 - National Plan Preparation	4,125,006	7,087,145	7,087,145	7,087,145
22 - Use of Goods and Services	4,125,006	1,800,000	1,800,000	1,800,000
31 - Non financial assets		5,287,145	5,287,145	5,287,145
03902003 - National Monitoring and Evaluation	1,250,000	1,250,000	1,250,000	1,250,000
22 - Use of Goods and Services	1,250,000	1,250,000	1,250,000	1,250,000
03902004 - Research and Innovation	510,000	510,000	510,000	510,000
22 - Use of Goods and Services	510,000	510,000	510,000	510,000

PART B: BUDGET PROGRAMME SUMMARY

PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

1. Budget Programme Objective

- Promote an effective enabling environment for good corporate governance

2. Budget Programme Description

Major services delivered by the Programme include the following:

- Provide administrative support for all activities of the Commission through the office of the Director-General under the authority of the Governing Board.
- Provide general information and direction as well as the responsibility for the establishment of standard procedures of operation for the effective and efficient running of the Commission.
- Consolidate and incorporate the Commission's equipment and material needs into a master procurement plan, establish and maintain fixed asset register and liaise with appropriate Heads of Divisions to plan for the acquisition and replacement of equipment and goods as well as disposal of obsolete ones.
- Provide general services such as utilities, general cleaning, materials and office consumables, printing and publications, rentals, travel and transport, repairs and maintenance, training, seminars and conferences, consultancy, general expenses including board allowances, employee social benefit and advertisement.
- Ensure discipline and productivity improvement within the Commission.
- Recruit, develop, place and retain human resource at the Commission. These activities include the following:
 - Develop appropriate standards and conditions of service for identifying, recruiting and retaining appropriate staff mix
 - Develop capacity through periodic and appropriate training of staff
 - Institutionalize adequate compensation, complaints procedure and productivity improvement welfare packages for staff
- Assist management to achieve its goals and objectives through the conduct of Audit and Professional evaluation of the Commission's activities and timely communication of audit and other reports.
- Keep the Commission informed about problems and deficiencies related to the administration of its programmes and operations to inform appropriate corrective action.
- Provide accurate, reliable and timely financial and managerial information and reports.
- Ensure that financial activities of the Commission are in compliance with the laws, policies, plans, standards and procedures of the state.

The units under this programme are human resource management, finance and accounts, procurement and stores, transport, estates and security and information and communication technology (ICT). The total staff strength of the Commission as at 31st August 2019 was 79, comprising 58 permanent staff and 21 non-permanent staff. The non-permanent staff of the Commission comprises staff on secondment from the Controller and Account General's Department, Audit Service, Office of the Head of Local Government Service, and the Information Services Department.



The Government of Ghana provide funding for the delivery of this programme. The implementation challenges of the programme include inadequate staff, inadequate office space, logistics and untimely and sometimes non-release of funds.

3. Budget Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Commission measures the performance of the management and administration programme. The past data indicate actual performance whilst the projections are the Commission's estimation of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2023		2024		Budget Year 2025	Indicative Year 2026	Indicative Year 2027	Indicative Year 2028
		Target	Actual	Target	Actual				
Validation of staff for payment of salary completed	Time taken to validate staff Salaries	Middle of the month	Within 48 hours after receiving access to payment system every month	Middle of the month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month	Within 48 hours after receiving access to payment system every month
Staff Development	Number of Staff Trained	20	10	30	60	45	45	45	45
Commissioners (Activities)	Number of Meetings	30	29	30	26	30	30	30	30
Provision of recurrent and non-recurrent administrative services	Effectiveness and efficiency in the provision of recurrent and non-recurrent administrative services	Recurrent and non-recurrent administrative services are effectively and efficiently provided	Recurrent and non-recurrent administrative services are effectively and efficiently provided	Recurrent and non-recurrent administrative services are effectively and efficiently provided	Recurrent and non-recurrent administrative services are effectively and efficiently provided	Recurrent and non-recurrent administrative services are effectively and efficiently provided	Recurrent and non-recurrent administrative services are effectively and efficiently provided	Recurrent and non-recurrent administrative services are effectively and efficiently provided	Recurrent and non-recurrent administrative services are effectively and efficiently provided



4. **Budget Programme Operations and Projects**

Main Operations and Projects to be undertaken by the sub- programme are:

Operations	Projects
Facilitate payment of Employee Compensation	Internal Management of the Organization
Provision of recurrent and non-recurrent administrative services	
Development of staff capacity	
Commissioners' Meetings	
Provision of recurrent and non-recurrent administrative services	





2.6 Budget by Chart of Account

6.0- Programme, Sub-Programme and Natural Account Summary

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2025 | **Currency:** Ghana Cedi (GHS)

Full Year Budget

	2025	2026	2027	2028
03901 - Management and Administration	16,104,478	21,139,520	21,139,520	21,139,520
03901000 - Management and Administration	16,104,478	21,139,520	21,139,520	21,139,520
21 - Compensation of Employees [GFS]	9,904,484	14,939,526	14,939,526	14,939,526
22 - Use of Goods and Services	1,199,994	1,199,994	1,199,994	1,199,994
31 - Non financial assets	5,000,000	5,000,000	5,000,000	5,000,000

BUDGET PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

1. Budget Programme Objectives

- Ensure improved fiscal performance and sustainability
- Improve decentralised planning
- Enhance capacity for policy formulation and coordination

2. Budget Programme Description

The National Development Policy, Planning, Monitoring and Evaluation programme seeks to:

- Promote effective performance of the National Development Planning System
- Regulate the planning system with legislative instruments and guidelines for policy formulation, planning, monitoring and evaluation
- Track the implementation of the policies, programmes, projects and activities in relation to national development policy framework and plans and provides feedback on the attainment of targets to stakeholders
- Strengthen the capacity of all agencies responsible for policy formulation, planning, monitoring and evaluation at the national, regional and district levels
- Provide services to clients/stakeholders by serving on steering and implementation committees, boards, etc.
- Coordinate development policies, programmes and projects
- Undertake studies and make recommendations on development and socio-economic issues





2.6 Budget by Chart of Account

6.0- Programme, Sub-Programme and Natural Account Summary

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2025 | **Currency:** Ghana Cedi (GHS)

Full Year Budget

	2025	2026	2027	2028
03902 - National Development Policy, Planning, Monitoring	7,185,006	10,147,145	10,147,145	10,147,145
03902001 - National Policy Formulation	1,300,000	1,300,000	1,300,000	1,300,000
22 - Use of Goods and Services	1,300,000	1,300,000	1,300,000	1,300,000
03902002 - National Plan Preparation	4,125,006	7,087,145	7,087,145	7,087,145
22 - Use of Goods and Services	4,125,006	1,800,000	1,800,000	1,800,000
31 - Non financial assets		5,287,145	5,287,145	5,287,145
03902003 - National Monitoring and Evaluation	1,250,000	1,250,000	1,250,000	1,250,000
22 - Use of Goods and Services	1,250,000	1,250,000	1,250,000	1,250,000
03902004 - Research and Innovation	510,000	510,000	510,000	510,000
22 - Use of Goods and Services	510,000	510,000	510,000	510,000

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME 2.1: National Policy Formulation

1. Budget Sub-Programme Objective

- Ensure improved fiscal performance and sustainability
- Enhance capacity for policy formulation and coordination

2. Budget Sub-Programme Description

This sub-programme is responsible for coordination and formulation of long-term and medium-term development policy frameworks that capture international commitments such as the SDGs, AU's Agenda 2063, COP21 etc.; studies and strategic analyses of economic and social issues of relevance to Ghana; proposals for the protection of the natural and built environments with a view to ensuring that development strategies and programme are in conformity with sound environmental principles; proposals for the even development of the districts of Ghana by the effective and efficient utilisation of available resources; and comprehensive national development planning strategies and ensuring that the strategies, including consequential policies and programmes, are effectively carried out.

It also provides guidance to MDAs in the formulation of policies with respect to spatial, social, economic, environmental development and on issues relating to development communication. Deliverables of the sub-programme include evaluation of the existing policies, generation of policy briefs, policy guidelines as well as providing services to clients/stakeholders by serving on steering and implementation committees and boards among others.

The units under the development policy division are macroeconomic policy and structural reforms; private sector development; public sector reforms; social sector development; and sustainable development.

The division faces a number of challenges including inadequate and untimely releases of finances, low staff strength, inadequate office space and logistics.



3. Budget Sub-Programme Results Statement

The table indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2025	Projections		
		2023		2024			Indicative Year 2026	Indicative Year 2027	Indicative Year 2028
		Target	Actual Performance	Target	Actual Performance				
Strengthen coordination of Food and Nutrition Security issues	Number of coordination meetings			24	Three (3) coordination meetings have been organised	24	24	24	24
Strengthened capacity for Public Policy formulation	Number of MDAs and MMDAs trained	Training on Guidelines completed	Guidelines launched, but training was not done	All MDAs and MMDAs	All MDAs (42) have been trained during the second coordination meeting held in September 2023	All MDAs and MMDAs	All MDAs and MMDAs	All MDAs and MMDAs	All MDAs and MMDAs
2026-2029 Medium-Term Development Policy Matrix	Existence of medium-Term Policy Matrix	-	-	-	-	Finalized 2026-2029 medium term policy matrix	Implement policy framework	Implement policy framework	Implement policy framework
Scale-up and deploy the legislative and policy almanac application for Ghana	Frequency of update of legislative and policy almanac	Almanac Updated with new laws and policies	Update to almanac yet to be carried out	Review and update almanac annually	Review and update almanac annually	Re-design and development of the system commenced and is at an advanced stage	Review and update almanac annually	Review and update almanac annually	Review and update almanac annually
Drafting of the human capital development Strategy	Existence of human capital strategy	Finalise conceptual framework	Draft conceptual framework submitted to Commissioners for review and finalisation	Prepare human capital strategy for the country	Stakeholder engagements with industry players have been scheduled for the fourth quarter of 2023; towards	Finalise strategy and Disseminate final strategy for	Implement human capital strategy	Implement human capital strategy	implement human capital strategy



Main Outputs	Output Indicator	Past Years				Budget Year 2025	Projections		
		2023		2024			Indicative Year 2026	Indicative Year 2027	Indicative Year 2028
		Target	Actual Performance	Target	Actual Performance				
					the planned drafting of the strategy.	implementation			
Coordination of SDGs Implementation in Ghana	Coordination of SDGs reporting meetings	50	80	50	50	50	50	50	50
Ghana’s 2025 Voluntary National Review	Voluntary National Review Report	Finalised 2022 VNR Report	2022 VNR Report finalized in June and presented in HLPF in July 2022	-	-	Finalized VNR Report by June	Disseminate VNR Report	Hold policy and technical dialogues on recommendations of VNR	Conduct final VNR

4. Budget Sub-Programme Operations and Projects

The Table lists the main Operations and Projects to be undertaken by the sub- programme.

Operations	Projects
Policy Advisory and technical support to MDAs	
Strengthen coordination of Food and Nutrition Security issues	
Legislative and policy almanac application	
Human Capital Development Strategy	
National Anti-Corruption Action Plan (NACAP)	
2025 Voluntary National Review, SDGs Brief and Participation in 2025 HLPF	
Coordination of Environmental Development	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2025 | **Currency:** Ghana Cedi (GHS)

Full Year Budget

	2025	2026	2027	2028
03902001 - National Policy Formulation	1,300,000	1,300,000	1,300,000	1,300,000
22 - Use of Goods and Services	1,300,000	1,300,000	1,300,000	1,300,000

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME 2.2: National Plan Preparation

1. Budget Sub-Programme Objective

- Ensure improved fiscal performance and sustainability
- Improve decentralised planning

2. Budget Sub-Programme Description

The national plan preparation sub-programme (NPPSP) formulates national development plans. It also coordinates and facilitates the preparation of medium-term development plans of sector ministries, departments, agencies (MDAs) and the metropolitan, municipal, district assemblies (MMDAs), which are in line with the national medium-term development policy framework of the day and also serve as inputs for the formulation of the national development plan. The NPPSP further ensures that all operations are effectively and efficiently coordinated to achieve the expected results at the national, sectoral and district levels.

The main units of this sub-programme are the national, sector and district. The national and sector units work closely through the cross-sectoral planning groups (CSPGs) and the policy, planning, monitoring and evaluation divisions (PPMEDs) of the MDAs at the national level. The district unit operates with, and through, the regional planning coordinating units (RPCUs) of the regional coordinating councils (RCCs) and the district planning coordinating units (DPCUs) of the district assemblies (DAs) at the regional and district levels respectively.

The NPPSP develops and issues planning guidelines for the preparation of sector and district plans. It also prepares planning manuals to facilitate development planning at all levels. In addition, the NPPSP trains officials of the MDAs, MMDAs, private sector and CSOs on the use of the planning guidelines it issues. It also ensures the mainstreaming of relevant national and international development issues, such as gender, the green economy, water security, and climate resilience, into national and sub-national development planning. It provides technical backstopping in the preparation of these development plans. The sub-programme provides technical assistance to the regional coordinating councils to harmonise district plans at the regional level to ensure compatibility with national development priorities and integrate of district plans into the national development plan.

The NPPSP is responsible for the preparation of the medium-term development plan and budget of NDPC, which are linked to the national budgeting system through the medium-term expenditure framework. It also collaborates with Ministry of Finance in the preparation of the national budget as well as the organisation of annual policy and technical hearings to ensure that a ministry or agency's budget is based on its approved development plan and is in line with national development priorities.



It organizes CSPG meetings on development issues and participates in meetings organised by the MDAs, MMDAs and private sector, CSOs and other stakeholders as part of measures to ensure effective coordination of development interventions.

Some challenges of this sub-programme include inadequate and untimely release of funds. Others include low staff strength, inadequate office space and logistics.

3. Budget Sub-Programme Results Statement

Table 5 indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2025	Projections		
		2023		2024			Indicative Year 2026	Indicative Year 2027	Indicative Year 2028
		Target	Actual Performance	Target	Actual Performance				
Preparation of 2026-2029 MTDPC of NDPC	2026-2029 NDPC plan prepared	Implement and report 2022-2025 plan performance	NDPC APR prepared	-	-	Finalise 2026-2029 NDPC plan	Implement and report plan performance	Implement and report plan performance	Implement and report plan performance
Engagement of Stakeholders on the 2026-2029 Medium-Term National Development Plan	Number of MDAs and MMDAs engaged	-	-	-	-	Finalise 2026-2029 Medium-Term National Development Plan	Use 2026-2029 Medium-Term National Development Plan to inform budgeting process	Use 2026-2029 Medium-Term National Development Plan to inform budgeting process	Use 2026-2029 Medium-Term National Development Plan to inform budgeting process
Coordinate implementation and integration of cross-cutting themes (including Climate Change, AfCFTA, Biodiversity, etc.) into Development planning process at National and Sub-national levels	Number of coordination meetings	-	-	45	20	45	45	45	45



Main Outputs	Output Indicator	Past Years				Budget Year 2025	Projections		
		2023		2024			Indicative Year 2026	Indicative Year 2027	Indicative Year 2028
		Target	Actual Performance	Target	Actual Performance				
2026-2029 MTDP Preparation	Number of MDAs, RCCs and MMDAs provided with	-	-	-	-	All MDAs, RCCs and MMDAs	All MDAs, RCCs and MMDAs	All MDAs, RCCs and MMDAs	All MDAs, RCCs and MMDAs
Review and Certification of 2026-2029 MTDPs of MDAs, RCCs & MMDAs	Number of MTDPs of MDAs, RCCs & MMDAs certified	-	-	All MDAs and MMDAs	53.5% of MDAs Certified (23 out 43) 83.1% of MMDAs certified (217 out 261)	ALL MDAs, RCCs, and MMDAs	Certified plans inform budgets of MDAs, RCCs and MMDAs	Certified plans inform budgets of MDAs, RCCs and MMDAs	Certified plans inform budgets of MDAs, RCCs and MMDAs
Harmonise Development Planning and Budgeting Concepts and Terminologies	Harmonised development planning and budgeting concepts and terminologies	-	-	-	-	Finalise the development planning and budgeting concepts and terminologies	Disseminate to all MDAs and MMDAs	Use by MDAs and MMDAs	Use by MDAs and MMDAs
Development of a National Coordination Strategy and Guidelines	Guidelines for national coordination prepared	-	-	-	-	Finalise coordination guidelines	Disseminate guidelines	Use by MDAs and MMDAs	Review and update guidelines

4. Budget Sub-Programme Operations and Projects

The table contains the main operations and projects to be undertaken by this sub- programme.

Operations	Projects
Preparation of 2026-2029 MTDP of NDPC	
Engagement of Stakeholders on the 2022-2025 Medium-Term National Development Plan	
Coordinate implementation and integration of cross-cutting themes (including Climate Change, AfCFTA, Biodiversity, etc.) into Development planning process at National and Sub-national levels	
2026-2029 MTDP Preparation	
Harmonise Development Planning and Budgeting Concepts and Terminologies	
Review and Certification of 2026-2029 MTDPs of MDAs, RCCs & MMDAs	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2025 | **Currency:** Ghana Cedi (GHS)

Full Year Budget

	2025	2026	2027	2028
03902002 - National Plan Preparation	4,125,006	7,087,145	7,087,145	7,087,145
22 - Use of Goods and Services	4,125,006	1,800,000	1,800,000	1,800,000
31 - Non financial assets		5,287,145	5,287,145	5,287,145

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME 2.3: National Monitoring and Evaluation

1. Budget Sub-Programme Objective

- Improve decentralised planning
- Enhance capacity for policy formulation and coordination
- Ensure improved fiscal performance and sustainability

2. Budget Sub-Programme Description

The sub-programme is responsible for monitoring and evaluation of government policies and programmes at all levels of governance. It is also responsible for collation and review of progress reports from MMDAs and MDAs; M&E capacity building and support for sectors, regions and districts; writing M&E technical reports and papers for presentation at international workshops and for publication; and coordination of donor funded M&E projects.

Specifically, the sub-programme produces the district, sector and national annual progress reports on the implementation of the national medium-term policy framework, sustainable development goals (SDGs) reports, carries out evaluation and participatory assessment of the impact of selected government policies, programmes and projects. When all these are done, the sub-programme embarks on dissemination of these specific deliverables.

Dissemination methods include printing, publication and distribution of various copies and bulletins; briefs, flyers and simplified versions of M&E reports and other documents; dialogue workshops with stakeholders; television (TV) and frequency modulation (FM) stations discussions including radio talk shows especially in various local languages. The monitoring & evaluation sub-programme also encourages other dissemination methods such as meet-the-press series; public hearings, policy fairs; advertisement (both print & electronic); and the use of billboards.



3. Budget Sub-Programme Results Statement

The table indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2025	Projections		
		2023		2024			Indicative Year 2026	Indicative Year 2027	Indicative Year 2028
		Target	Actual Performance	Target	Actual Performance				
National Annual Progress Report	National Annual Progress Report available	June	First draft 2021 National APR reviewed	2023 APR completed in July 2024	2023 APR finalised in June 2024	2024 APR completed in June 2025	2025 APR completed in June 2026	2026 APR completed in June 2027	2027 APR completed in June 2028
Review of sector and district APRs	Number of MDA and MMDAs APRs reviewed	All MDAs and MMDAs	All MDAs and MMDAs	All MDAs and MMDAs	43 Sector and 261 district APRs reviewed and disseminated	All MDAs and MMDAs	All MDAs and MMDAs	All MDAs and MMDAs	All MDAs and MMDAs
2024 APR of NDPC	NDPC 2024 Annual Progress Report available by	June		2023 NDPC APR completed in July 2024	2023 NDPC APR finalised in June 2024	2024 NDPC APR completed in June 2025	2025 NDPC APR completed in June 2026	2026 NDPC APR completed in June 2027	2027 NDPC APR completed in June 2028
Field Visits	Number of MMDAs visited	-	-	-	-	Visit selected MMDAs	Visit selected MMDAs	Visit selected MMDAs	Visit selected MMDAs

4. Budget Sub-Programme Operations and Projects

The Table lists the main Operations and Projects to be undertaken by the sub- programme.

Operations	Projects
2024 National Annual Progress Report (APR)	
2024 APR of NDPC	
Review of 2024 Sector and District APRs	
Field Visit on Performance Monitoring	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2025 | **Currency:** Ghana Cedi (GHS)

Full Year Budget

	2025	2026	2027	2028
03902003 - National Monitoring and Evaluation	1,250,000	1,250,000	1,250,000	1,250,000
22 - Use of Goods and Services	1,250,000	1,250,000	1,250,000	1,250,000

BUDGET SUB-PROGRAMME SUMMARY

PROGRAMME 2: NATIONAL DEVELOPMENT POLICY, PLANNING, MONITORING AND EVALUATION

SUB-PROGRAMME SP 2.4: NATIONAL RESEARCH AND INNOVATION

1. Budget Sub-Programme Objective

- Enhance capacity for policy formulation and coordination
- Improve research and development (R&D), innovation and sustainable financing for industrial development

2. Budget Sub-Programme Description

The Research and Innovation (R&I) Division is responsible for conducting research into various aspects of national policy issues and functions as a repository of knowledge for purposes of learning and assisting other organizations as needed.

The R&I Division is responsible for the following key functions:

- The continuous development of new initiatives aimed at effective development planning and policy making.
- Conduct comprehensive research and studies in rationalizing, harmonizing and synthesizing the economic, social, environmental and spatial components of development for the purposes of preparing, reviewing and updating long-term perspective plans, medium-term development plans and annual action plans.
- Produce policy recommendations on emerging national and international development issues.
- Initiate research proposals in collaboration with other technical divisions of the Commission, academia, research institutions and Think Tank institutions.

The Division publishes and disseminates the National Development Monitor (NDM) and other research findings and reports



3. Budget Sub-Programme Results Statement

The table indicates the main outputs, indicators and projections by which the Commission measures the performance of this sub-programme. The past data indicate actual performance whilst the projections are the Commission's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Budget Year 2025	Projections		
		2023		2024			Indicative Year 2026	Indicative Year 2027	Indicative Year 2028
		Target	Actual Performance	Target	Actual Performance				
Strategic engagements with partners and stakeholders for knowledge sharing and learning	Number of engagement meetings	-	-	35	35	35	35	35	35
Ghana Macroeconomic Model (GMM) for short to medium term economic forecasts	Frequency of macroeconomic model update	Twice a year	Model has been updated once	Update model Twice a year	• Updated the Ghana Macroeconomic Model with selected data for 2021, 2022, and 2023/ 2024)	Update model Twice a year	Update model Twice a year	Update model Twice a year	Update model Twice a year
Special Training in Grant proposal writing for policy and research and cost benefit analysis	Number of staff trained	-	-	5		5	5	5	5
Undertake, staff training and capacity building	Number of staff trained	-	-	-	-	10	5	5	5
Organise study tours with relevant research-based institutions to share experiences and forge partnerships	Number of tours organised	-	-	-	-	4	4	4	4



4. Budget Sub-Programme Operations and Projects

The Table lists the main Operations and Projects to be undertaken by the sub- programme.

Operations	Projects
Ghana Macroeconomic Model (GMM) Updates: Bi-Annual Model Forecasts, IMAT forum for Sustainable Development Model/ UNECA	
Strategic engagements with partners and stakeholders for knowledge sharing and learning	
Collaborative research, staff training and capacity building- Resource Mobilisation Strategy for NDPC)	





2.8. Budget by Chart of Account

8 - Sub-Programme and Natural Account

Entity: 039 - National Development Planning Commission

Funding: All Source of Funding

Year: 2025 | **Currency:** Ghana Cedi (GHS)

Full Year Budget

	2025	2026	2027	2028
03902004 - Research and Innovation	510,000	510,000	510,000	510,000
22 - Use of Goods and Services	510,000	510,000	510,000	510,000



1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 039 - National Development Planning Commission
Year: 2025 | Currency: Ghana Cedi (GHS)
Full Year Budget

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
039 - National Development Planning Commission	9,904,484	5,125,000	5,000,000	20,029,484								3,260,000		3,260,000	23,289,484
03901 - Headquarters	9,904,484	5,125,000	5,000,000	20,029,484								3,260,000		3,260,000	23,289,484
0390101 - Gen. Admin	9,904,484	5,125,000	5,000,000	20,029,484								3,260,000		3,260,000	23,289,484
0390101001 - Admin Office	9,904,484	5,125,000	5,000,000	20,029,484								3,260,000		3,260,000	23,289,484

Projects